

UNIVERSITY OF
NORTHERN COLORADO

MINUTES
BOARD OF TRUSTEES RETREAT
July 15, 2019
2001 Blake Street, Denver, CO

A meeting of the University of Northern Colorado Board of Trustees was held Monday, July 15, 2019 beginning at 3:55 p.m. at 2001 Blake Street.

Trustees present: Chair Dick Monfort, Vice Chair Paul Washington, Christine Scanlan, Janice Sinden, Kevin Ahern, Steve Jordan, Tony Salazar, Fritz Fischer, and Malaika Michel-Fuller

Officers and Administrators present: President Andy Feinstein, Vice President and General Counsel Dan Satriana

CALL TO ORDER

Chair Dick Monfort called the meeting of the Board of Trustees to order

APPROVAL OF AGENDA

Trustee Salazar moved to approve the agendas for both July 15 and July 16. Trustee Washington seconded the motion. Motion carried unanimously.

BOARD ENGAGEMENT (MONFORT)

- Discussion on roles and responsibilities of the Board and President and how this helps drive the mission of the University
 - Communication plans with the Board in-between meetings
 - External relations and communication (building relationships, philanthropy)
 - Budget and funding strategies (strategic direction and planning)
 - Critical success factors supported by the Board
 - UNC will leverage the expertise and experience of the Board
- In the fall the University will host focus groups and town halls with administrators, faculty and staff asking key questions to help with visioning questions (goals), desired outcomes and strategies
- Share with the Board our organizational design work
- Further explanations on the importance of research and teaching
- Need to better understand what type of university UNC is (new programs, online programs) and what makes UNC unique
- Launch of AIMS2UNC
- Investigate HSI designation, Latinx student recruitment strategy
- Opportunity to market and brand teacher education and support new teacher's after graduation, same with other disciplines
- Mid-September/State of the University kick-off of strategic plan by Andy

- Board support for Andy to execute the most important elements of the strategic plan
- Focus groups to discuss and connect campus to the visionary elements of the strategic plan

DISCUSSION OF STRUCTURE AND CHARTERS FOR THE TRUSTEE COMMITTEES (FEINSTEIN/SATRIANA)

- Staff person to keep the Board focused, sets the agendas, materials and help hold them accountable
- Board requested clarity on their involvement and expectations related to the strategic planning process
- Discussed making Board meetings one full day and combining it with an occasional learning opportunity, invite outside presenters and perspectives to Board meetings
- Lack of overlap and communication between the UNC Board of Trustees, Foundation and Alumni Boards concerning the critical activities that support of the University
- Should there be an ad hoc committee in addition to the Strategic Enrollment and Student Success Plan and External Engagement, Strategic Partnerships and restructuring to help further develop a strategic plan for UNC?
- New one-day interactive meeting structure discussed
 - Board meeting
 - Governance group reports
 - President's report
 - Finance and Audit Committee discussion
 - Strategic Enrollment and Student Success Committee discussion
 - External Engagement and Strategic Partnerships Committee discussion
 - Information items
 - Action item approvals

EXECUTIVE SESSION (Personnel and/or legal issues pursuant to C.R.S. 24-6-402 et seq). None.

ADJOURNMENT

The meeting of the UNC Board of Trustees adjourned at 6:00 p.m.

Respectfully submitted by:

Victoria Niccum
Recording Secretary