



UNIVERSITY OF
NORTHERN COLORADO

Board of Trustees Retreat: Meeting Minutes
September 23, 2022
Rally Hotel, Baseline Ballroom

I. Call to Order

Chair called the meeting to order at 8:31 a.m.

II. Attendance

Trustees Present: Trustee Babbs, Faculty Trustee Vaughan, Trustee Martinez, Chair Monfort, Trustee Dutta, Trustee Jordan, Vice Chair Sinden

Other Attendees: Allison Steg Haskett, Kirstin Fleming, Beth Longenecker, Jennifer Almquist, Dale Pratt, Andrew Feinstein, Dawit Senbet, Darren Dunn, Tobias Guzmán, Pete Lien, Jacquelynn Rich Fredericks, Carmen Van Pelt

III. Introductory Comments

- A. Comments from President Feinstein regarding the agenda
- B. Room introductions of Board of Trustees, Cabinet, and guests
- C. Marketing and Communications slide deck of recent events on campus

IV. Information and Discussion Items

- A. Admissions, Enrollment, and Retention Updates
 1. Assistant Vice President of Enrollment Management, Pete Lien, began his report to the Board at 8:42 a.m. This included discussion on the Fall 2022 census enrollment review, Fall 2023 admissions initiatives and tactics, and strategic enrollment management plan overview. Discussion ensued.
- B. FY23 Fiscal Outlook & FY24 Fiscal Planning Update
 1. Interim Vice President of Finance and Administration/Chief Financial Officer, Dale Pratt, began his report to the Board at 10:11 a.m. This included discussion on the actual results of FY22, FY23 fiscal outlook, cash balances, enrollment and net tuition revenue, and FY24 budget balancing. Discussion ensued.

BREAK – 10:59 A.M. to 11:07 A.M.

- C. College of Osteopathic Medicine Update
 1. Dean of the College of Osteopathic Medicine, Dr. Beth Longenecker, began her report to the Board at 11:07 a.m. This included discussion on items yet to accomplish, progress made, the foundational steps taken, next steps, and how the Board of Trustees can help. Discussion ensued.
- D. Campaign Briefing
 1. Vice President for Development and Alumni Relations, Allie Steg Haskett, began her report to the Board at 12:06 p.m. This included discussion on the



campaign's accomplishments to date, Fall 2022's final steps, the case for support, the campaign's goal, and request for the Board's input. Discussion ensued.

LUNCH – 12:44 p.m. to 1:24 p.m.

E. General Discussion

1. Chair Monfort and President Feinstein introduced Dr. Dana Hoyt, who has been retained to help the President and the Board as they formalize an annual Presidential evaluation process, as well as to perform a mutually requested comprehensive review of the University's CEO, at 1:24 p.m.
2. President Feinstein provided brief comments on Phase II of Rowing, Not Drifting 2030 at 1:27 p.m.
3. Trustee Dutta provided information on a potential partnership between the University and Teach for America at 1:29 p.m. Discussion ensued.

V. Public Comment

- A. An opportunity was provided for public comment at 1:42 p.m. None was given.

VI. Executive Session

- A. Chair Monfort called the Board of Trustees into executive session pursuant to §§ 24-6-402(3)(a)(II), -(b)(I), and -(d), C.R.S., to discuss personnel matters including executive goal setting and a comprehensive evaluation process, and to seek legal advice regarding the same at 1:45 p.m.
- B. General Counsel Rich Fredericks provided public record affirmation at 3:01 p.m.

VII. Adjournment

- A. Chair Monfort adjourned the meeting at 3:02 p.m.

Respectfully submitted by:

Carmen Van Pelt

Paralegal & Assistant to Vice President, General Counsel, and Board of Trustees