

#### Office of the Provost

#### September 21, 2016

To: Stephen Luttmann, Faculty Senate Chair

Re: Faculty Compensation Information and Process Update

From: Robbyn R. Wacker, Provost

I wanted to provide Faculty Senate with information about faculty compensation, the compensation identity plan that guides our compensation goals, and the process we used to determine compensation distribution this fiscal year.

### **Compensation Identity Plan - Overall Compensation Target**

In 2011, our Board of Trustees (BOT) supported a Compensation Identity Plan¹ that set an <u>overall</u> compensation target of 90% of the CUPA² average salary by rank based on our identified NCHEMS (National Center for Higher Education Management Systems) peer group. In the last five years, the BOT has approved a pool of 5% of total salary dollars for FY13 and FY14 and 3% for FY15, FY16 and FY17. As a result, we have invested \$6.6 million in faculty salaries and made significant progress toward our compensation identity target.

The following table displays this investment by fiscal year, categorized by the components of the salary distribution models we have used over the last five years. We use NCHEMS peers (n=9 universities that are similar to UNC) to measure how we are doing in making progress toward our overall compensation goal of 90% of CUPA.

We use a CUPA Doctoral All peer group (n=161+ universities that have doctoral programs) to identify <u>individual</u> parity comparisons.

**Faculty Salary Investments** 

	Fall 12	Fall 13	Fall 14	Fall 15	Fall 16							
	FY13	FY14	FY15	FY16	FY17	Total						
Promotions	74,000	150,000	150,000	95,000	119,500	588,500						
Maintenance of Effort (MOE)	892,823	623,995	319,653	490,214	892,995	3,219,680						
Parity/Compression/Inversion												
/Provost Discretion	829,826	952,800	517,091	468,092	43,128	2,810,937						
Total	1,796,649	1,726,795	986,744	1,053,306	1,055,623	6,619,117						

<sup>&</sup>lt;sup>1</sup> http://www2.unco.edu/provost/strategic\_planning/act/index.html

<sup>&</sup>lt;sup>2</sup> College and University Professional Association of HR Directors; please see definitions for other key terms at the end of this document

#### **Faculty Compensation Distribution Process**

As you know, for Fall 2016 (FY 17), Faculty Senate recommended a "...one year parity holiday. We do so to address issues of morale for faculty members who have not received parity and only 1-1.5% salary increases...We thus recommend that all available funds in the 3% salary pool be distributed as a maintenance of effort increase for all eligible faculty..." (Senate Action, April 4, 2016, No. 1111). We used this recommendation to shape the increases as described below and the following increases were calculated for each faculty member:

- Promotion increase, if applicable.
- 2.75% maintenance of effort (MOE) increase for all faculty who had at least a "meets expectations" evaluation.
- Provost discretion to maintain any historical compensation gaps due to evaluations, to correct inversion and compression issues due to hires in the previous year and to address retention issues.

#### **Compensation Outcomes**

I have included with this document additional compensation outcome data (Attachments A and B) sorted by rank and college to show a more detailed analysis of individual salary comparisons for FY17. We will be using this information help us frame our ongoing conversations about faculty salaries and our continued work with members of the Faculty Senate's Salary Equity committee on this important issue.

As we have done the last two years, we will be reporting in March '17 on the progress towards our Compensation Identity Plan targets and the impact of our salary investments relative to our peers. We are nearing the targets we have set and the end of the five-year plan, therefore this fall we will begin working together to update our Compensation Identity Plan moving forward. This discussion will include a review of current peer/comparison groups and establishing new salary targets.

I am proud of the commitment made by our Board of Trustees, President Norton and the leadership of our university to establishing competitive salaries for our faculty and staff. The success of our students is dependent on our talented faculty and staff, and I appreciate the many contributions that are made by faculty every day to help them be successful. We will continue to have discussions with faculty and staff to determine the pay distribution method that best fits the University. Please let me know if you have any questions.

NCHEMS - National Center for Higher Education Management Systems	Maintenance of Effort (MOE) – Equal percentage pay increase given to all employees performing at an acceptable level.
Parity - Funds set aside for salary increases to address the competitiveness of salaries compared with other higher education institutions for similar positions.	Compression - similar salaries despite different qualifications and/or experience levels
Inversion - higher salaries for less qualified or less experienced faculty than for more senior colleagues	Provost Discretion-adjustments for situations that relate to compression, inversion or retention.

# **FY17 Faculty Compensation Outcomes CUPA Doctoral All Comparison Group**

Average Percent of CUPA by Rank

Donk	Count	% of Total	% of	Salary Increase	% of Total
Rank	Count	Count	CUPA Median	(\$)	Salary Increase
Professor	173	32.8	85.5	508,861	48.2
Associate Professor	131	24.8	85.4	283,161	26.8
Assistant Professor	164	31.1	86.4	187,594	17.8
Instructor/Lecturer	60	11.4	88.7	76,007	7.2
All	528	100.0	86.1	1,055,623	100.0

**Average Percent of CUPA by College** 

The day of the desired of the desire													
College	Count	% of Total Count	% of CUPA Median	Salary Increase (\$)	% of Total Salary Increase								
EBS	113	21.4	86.8	211,138	20.0								
HSS	127	24.1	86.8	247,072	23.4								
MCB	37	7.0	89.1	115,871	11.0								
NHS	155	29.4	85.0	299,320	28.4								
PVA	72	13.6	86.5	153,503	14.5								
LIB	21	4.0	80.9	26,106	2.5								
UC	3	0.6	76.8	2,613	0.2								
All	528	100.0	86.1	1,055,623	100.0								

Average Percent of CUPA by Rank and College

Average Fercent of COFA by Name and Conege												
	Profe	essor	Assoc P	rofessor	Asst Pr	ofessor	Instructo	r/Lecturer				
College	Count	% of CUPA Median	Count	% of CUPA Median	Count	% of CUPA Median	Count	% of CUPA Median				
EBS	38	86.0	32	85.3	39	89.1	4	84.1				
HSS	42	85.3	28	84.3	34	87.2	23	91.8				
MCB	18	87.5	10	91.5	7	85.0	2	105.5				
NHS	40	83.9	37	83.7	52	84.9	26	89.0				
PVA	34	85.9	17	88.2	21	86.1	-	-				
LIB	1	83.9	7	83.6	9	84.5	4	67.7				
UC	-	-	-	-	2	75.2	1	79.9				
All	173	85.5	131	85.4	164	86.4	60	88.7				

Count by CUPA Comparison Level by College

Count by Cor A Companson Level by Conege												
College	<80.5%	80.5-85%	85-90%	>=90%								
EBS	17	40	20	36								
HSS	12	51	36	28								
MCB	3	7	11	16								
NHS	21	63	47	24								
PVA	3	32	27	10								
LIB	4	13	3	1								
UC	3	-	-	-								
All	63	206	144	115								

Count by CUPA Comparison Level by Rank

Rank	<80.5%	80.5-85%	85-90%	>=90%									
Professor	25	79	40	29									
Associate Professor	8	76	23	24									
Assistant Professor	20	42	67	35									
Instructor/Lecturer	10	9	14	27									
All	63	206	144	115									

#### Notes:

- 1. CUPA medians are from the FY16 CUPA survey of 160 doctoral institutions.
- 2. Adjustments have been made to CUPA median salaries for years in rank and instructor/lecturer ranks.
- 3. Vacant positions are included; stipend increases are excluded.

## **Faculty Compensation Outcomes 2016-17**

Colony   C									FY17			FY17	FY17	FY17
Coding   Coding		CID			Voore		EV16							
Basis   1902   Billinguis A Multicultural   Professor   File Forumed   1.00   85,566   8,556   2,356   0.87,740   2,756   68, 1903   1,756								Dromotion		MOE	Drovoct			
BBS   3902   Blingas Multilequial & Multicultural   Professor   14 Terrured   1,00   83,590   2,94   0   67,540   2,77%   10	0-11		CID Code Description	Donk		CTC							,	,
BBS   1302   Bilingual, Multilingual & Multicultural   Professor   Fernand   1.00   81,332   0   61,1852   2,2757   0. 85,186   2,7574   102   103	3		·				,		,			,		
EBS   1302   Blingual, Multilingual & Multicultural   Anschrofessor   1   Ferurer Track   1.00   61,281   5.000   62,281   1,782   0   64,112   2.75%   88   88   1304   Ed Administration & Supervision   Professor   7   Tenurer   1.00   62,280   0   22,77   0   86,080   2.75%   88   1304   Ed Administration & Supervision   Professor   7   Tenurer   1.00   63,280   0   82,800   2.777   0   86,080   2.75%   88   1304   Ed Administration & Supervision   Professor   4   Tenurer   1.00   63,280   0   82,600   2.777   0   86,080   2.75%   88   1304   Ed Administration & Supervision   Assoc Professor   4   Tenurer   1.00   69,479   0   63,479   1.311   1.580   72,280   4.88%   84   88   88   83   83   Ed Administration & Supervision   Assoc Professor   4   Tenurer   1.00   69,479   0   70,451   1,937   0   72,388   2.75%   44   88   88   88   88   88   88   8			3 . , 9				,		,	,	_	,		99.5%
BBS   1302   Banguas Munistropuna A Materior Munistr			0 , 0				- ,		,	, -		,		102.4%
EBS   1304   E of Amministration & Supervision   Professor   7 Ferrured   1.00   82.809   0   82.707   0   85.000   2.777   0   85.000   2.778   84   81   81   81   81   81   82   82   82			0 , 0				- , -	-,	, .			, -		88.0%
EBS   1304   Ed Administration & Supervision   Professor   4   Fenured   1.00   80,619   0   80,619   2,217   0   82,836   2,75%   84   858   1304   Ed Administration & Supervision   Assoc Professor   5   Fenured   1.00   69,479   0,911   1,550   72,940   4,96%   94   94   181   1,550   72,940   4,96%   94   94   181   1,550   72,940   4,96%   94   94   181   1,550   72,940   4,96%   94   1,941   1,947			<u> </u>				- , -					,		84.2%
EBS   1304   Ed Administration & Supervision   Asso Professor   4   Ferured   1.00   61.096   0.61.096   2.247   0.63.948   2.75%   58   58   53   54   Ed Administration & Supervision   Asso Professor   4   Ferured   1.00   70.451   0.70.451   1.397   0.72.388   2.75%   94   1.68   1.394   Ed Administration & Supervision   Asso Professor   4   Ferured   1.00   70.451   0.70.451   1.397   0.72.388   2.75%   94   1.68   1.394   Ed Administration & Supervision   Asso Professor   4   Ferured   1.00   60.000   0.6000   1.650   0.6000   0.6000   1.650   0.60000   0.60							- ,		,			,		83.9%
EBS   1304   Ed Administration & Supervision   Assoc Professor   4 Fenured   1.00   69,479   1,911   1,550   72,940   4,98%   9												,		84.3%
EBS   1304   Ed Administration & Supervision   Asso-Professor   4   Fenured   1.00   70.451   0, 70.451   1,937   0, 72.388   2.75%   94							- ,							85.5%
EBS   1304   Ed Administration & Supervision   Asset Professor   1 Fenurer   1,00   70,451   0   70,451   1,397   0   72,388   2,75%   94							,	_	,					94.1%
EBS   1304   Ed Administration & Supervision   Asst Priofessor   Tenure Track   1,00   60,000   0,500   0,623   0,002   2,75%   59   EBS   1304   Ed Administration & Supervision   Asst Priofessor   Tenure Track   1,00   59,000   0,500   1,623   0   0,023   2,75%   59   68   1,000   Ed Administration & Supervision   Asst Priofessor   Tenure Track   1,00   59,000   0,500   1,623   0   0,023   2,75%   59   68   1,000   Ed Administration & Supervision   Asst Priofessor   Tenure Track   1,00   60,000   0   60,000   1,650   0   61,650   2,75%   69   68   1,000   60,000   1,650   0   61,650   2,75%   69   68   1,000   60,000   1,650   0   61,650   2,75%   69   68   1,000   60,000   1,650   0   61,650   2,75%   69   69   60,000   60,000   1,650   0   61,650   2,75%   69   69   60,000   60,000   1,650   0   61,650   2,75%   69   69   60,000   60,000   1,650   0   61,650   2,75%   69   60,000   60,000   1,650   0   61,650   2,75%   69   60,000   60,00							-, -		,	,		,		94.3%
EBS   1394   Ed Administration & Supervision   Asst Professor   1   Tenure Track   1,00   59,000   0,59,000   1,622   0,60,623   2,75%   59   58   58   59   EBS   1394   Ed Administration & Supervision   Asst Professor   1   Tenure Track   1,00   59,000   0,59,000   1,622   0,60,623   2,75%   59   58   58   59   59   59   59   59												,	1	94.3%
EBS   1394   Ed Administration & Supervision   Asst Professor   1 Tenure Track   1,00   60,000   0, 60,000   1,625   0, 60,623   2,75%   59   58   58   1394   Ed Administration & Supervision   Asst Professor   1 Contract Renewable   1,00   60,000   0, 60,000   1,650   0, 61,650   2,75%   69   68   1394   Ed Administration & Supervision   Asst Professor   1 Contract Renewable   1,00   60,000   0, 60,000   1,650   0, 61,650   2,75%   69   68   1395   Edinstructional Media Design   Professor   1 Tenured   1,00   78,974   0, 77,874   2,172   0, 811,46   2,75%   69   68   1395   Edinstructional Media Design   Assoc Professor   1 Tenured   1,00   50,750   0, 50,750   1,366   0, 52,446   2,75%   84   68   1395   Edinstructional Media Design   Asst Professor   1 Tenure Track   1,00   50,750   0, 50,750   1,366   0, 52,446   2,75%   84   68   1395   Edinstructional Media Design   Asst Professor   1 Tenure Track   1,00   50,750   0, 50,750   1,366   0, 52,446   2,75%   64   68   68   1395   Edinstructional Media Design   Asst Professor   1 Tenure Track   1,00   50,750   0, 50,750   1,366   0, 52,440   2,75%   94   68   68   1395   Edinstructional Media Design   Asst Professor   1 Tenure Track   1,00   50,750   0, 50,750   1,366   0, 57,440   2,75%   94   68   1395   Edinstructional Media Design   Asst Professor   1 Tenure Track   1,00   80,412   0, 86,412   2,375   0, 86   82,75%   94   68   1395   Assessment, Evaluation & Research   Professor   1 Tenure Track   1,00   80,412   0, 86,412   2,375   0, 85   83,626   2,75%   89   68   83,626   2,75%   89   68   83,626   2,75%   89   89   89   89   89   89   89   8									,			,		95.9%
EBS   1394   Ed Administration & Supervision   Asst Professor   Tenure Track   1.00   60,000   0   60,000   1,650   0   61,650   2,75%   96   EBS   1305   Edinstructional Media Design   Professor   Contract Renewal   1,00   69,000   0   60,000   1,650   0   61,650   2,75%   96   EBS   1305   Edinstructional Media Design   Professor   6   Tenured   1,00   78,974   0   78,974   2,172   0   81,146   2,75%   98   EBS   1305   Edinstructional Media Design   Asst Professor   6   Tenured   1,00   59,319   0   58,919   1,260   0   60,539   2,75%   84   EBS   1305   Edinstructional Media Design   Asst Professor   3   Tenure Track   1,00   50,750   0   5,0750   1,396   0   52,146   2,75%   94   EBS   1306   Edinstructional Media Design   Asst Professor   Tenure Track   1,00   50,000   0   50,750   1,396   0   57,540   2,75%   94   EBS   1306   Assessment, Evaluation & Research   Professor   Tenure Track   1,00   81,388   0   81,388   2,238   0   83,876   2,75%   94   EBS   1306   Assessment, Evaluation & Research   Professor   Tenured   1,00   81,388   0   81,388   2,238   0   83,876   2,75%   88   EBS   1306   Assessment, Evaluation & Research   Professor   Tenured   1,00   70,646   0   79,646   2,190   0   81,836   2,75%   88   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   Tenured   1,00   70,646   0   79,646   2,190   0   81,836   2,75%   98   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   Tenure Track   1,00   70,646   0   79,644   3,143   0   77,247   2,7597   2,7597   2,75%   98   EBS   1306   Assessment, Evaluation & Research   Asst Professor   Tenure Track   1,00   50,000   0   50,000   0   50,000   0									,					95.2%
EBS   1396   Ed/Amministration & Supervision   Asst Professor   1 Contract Renewable   100   60,000   0,000   1,650   0   61,650   2,75%   9   2,65%   9   1,620   0   1,650   2,75%   9												,		95.2%
EBS   1306   Ed/Instructional Media Design   Professor   6   Fenured   1,00   78,974   2,172   0   81,146   2,75%   92   EBS   1305   Ed/Instructional Media Design   Asse Professor   3   Fenure Track   1,00   50,750   0   59,790   1,396   0   52,146   2,75%   84   EBS   1305   Ed/Instructional Media Design   Ass Professor   3   Fenure Track   1,00   50,050   0   50,750   1,396   0   52,146   2,75%   84   EBS   1306   Assessment, Evaluation & Research   Professor   7   Fenured   1,00   60,000   0   56,000   1,640   0   57,540   2,75%   94   EBS   1306   Assessment, Evaluation & Research   Professor   7   Fenured   1,00   86,412   0   86,412   2,376   0   83,262   2,75%   94   EBS   1306   Assessment, Evaluation & Research   Professor   7   Fenured   1,00   1,00   1,388   0   81,388   2,238   0   83,262   2,75%   94   EBS   1306   Assessment, Evaluation & Research   Professor   4   Tenured   1,00   79,646   0   79,646   2,190   0   81,383   2,75%   88   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   4   Tenured   1,00   79,646   0   79,646   2,190   0   81,383   2,75%   88   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   3   Tenured   1,00   79,646   0   70,654   1,943   0   72,597   2,75%   94   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   3   Tenured   1,00   65,543   0   65,543   1,802   0   67,345   2,75%   90   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   1   Tenure Track   1,00   65,500   0   0   65,000   0   0   65,000   0   65,000   0   0   65,000							,			,		,		96.8%
EBS   1305   Ed/instructional Media Design   Asst Professor   Fireurer   1.00   58.919   1.620   0   60.539   2.75%   84							,		,					96.8%
EBS   1305   Ed/Instructional Medial Design   Asst Professor   3 Tenure Track   1.00   50,750   0,50,750   1,396   0,52146   2,75%   84   EBS   1306   Ed/Instructional Medial Design   Asst Professor   1 Tenure Track   1.00   66,000   0,500   0,			Ŭ								-		1	92.9%
EBS   1306   Edinstructional Media Design   Asst Professor   1 Tenure Track   1.00   56,000   0   56,000   1.540   0   57,540   2.75%   94			· ·								-			84.8%
EBS   1306   Assessment Evaluation & Research   Professor   7 Tenured   1.00   86.412   0   86.412   2.376   0   80.8788   2.258   50.8788   50.8788   2.258   50.8788   50.87	EBS		Ed/Instructional Media Design	Asst Professor										84.2%
EBS   1306   Assessment, Evaluation & Research   Professor   6   Tenured   1.00   81.388   0.81.388   2.238   0.8626   2.75%   89   EBS   1306   Assessment, Evaluation & Research   Assoc Professor   10   Tenured   1.00   79.646   0.79.646   1.900   0.81.383   2.238   0.81.383				Asst Professor	1 Tenure Track		,			.,		- ,		94.8%
EBS   1306   Assessment, Evaluation & Research   Professor   4 Tenured   1,00   79,646   0,79,646   2,190   0   81,836   2,75%   89   89   89   89   89   89   89   8	EBS	1306	Assessment, Evaluation & Research	Professor	7 Tenured	1.00	86,412	0	86,412	2,376	0	,		94.4%
EBS   1306   Assessment, Evaluation & Research   Assoc Professor   10   Tenured   1.00   70.654   0   70.654   1.943   0   72.597   2.75%   91	EBS	1306	Assessment, Evaluation & Research	Professor	6 Tenured	1.00	81,388	0	81,388	2,238		,		89.8%
EBS   1306   Assessment, Evaluation & Research   Assoc Professor   3 Tenured   1.00   65,643   0   65,643   1,802   0   67,345   2,75%   99	EBS	1306	Assessment, Evaluation & Research	Professor	4 Tenured	1.00	79,646	0	79,646	2,190	0	81,836	2.75%	89.8%
EBS   1306   Assessment, Evaluation & Research   Asst Professor   1   Tenure Track   1.00   55,000   0   55,000   0   0   55,000   0.00%   87	EBS	1306	Assessment, Evaluation & Research	Assoc Professor	10 Tenured	1.00	70,654	0	70,654	1,943	0	72,597	2.75%	91.4%
EBS   1306   Assessment, Evaluation & Research   Asst Professor   1 Tenure Track   1.00   59,000   0   59,000   0   0   59,000   0.0%   93	EBS	1306	Assessment, Evaluation & Research	Assoc Professor	3 Tenured	1.00	65,543	0	65,543	1,802	0	67,345	2.75%	90.8%
EBS   1306   Assessment, Evaluation & Research   Asst Professor   1 Tenure Track   1.00   59,000   0   59,000   0   0   59,000   0.00%   93	EBS	1306	Assessment, Evaluation & Research	Asst Professor	1 Tenure Track	1.00	55,000	0	55,000	0	0	55,000	.00%	87.1%
EBS   1309   Social & Philosophical Foundations   Professor   9   Tenured   1.00   78,076   0,78,076   2,147   1,000   81,223   4,03%   78	EBS	1306	Assessment, Evaluation & Research	Asst Professor	1 Tenure Track	1.00	59,000	0	59,000	0	0	59,000	.00%	93.5%
EBS   1309   Social & Philosophical Foundations   Assoc Professor   3   Tenured   1.00   58,419   0   58,419   1,607   500   60,526   3.61%   83	EBS	1306	Assessment, Evaluation & Research	Asst Professor	1 Tenure Track	1.00	59,000	0	59,000	0	0	59,000	.00%	93.5%
EBS   1309   Social & Philosophical Foundations   Asst Professor   1 Tenure Track   1.00   51,000   0   51,000   0   0   51,000   0   0   51,000   0   0   51,000   0   0   51,000   0   0   51,000   0   0   51,000   0   0   51,000   0   5	EBS	1309	Social & Philosophical Foundations	Professor	9 Tenured	1.00	78,076	0	78,076	2,147	1,000	81,223	4.03%	78.5%
EBS   1310   Special Ed & Teaching   Professor   24   Tenured   1.00   98,646   0   98,646   2,713   0   101,359   2.75%   93   93   93   93   94   94   94   94	EBS	1309	Social & Philosophical Foundations	Assoc Professor	3 Tenured	1.00	58,419	0	58,419	1,607	500	60,526	3.61%	83.7%
EBS   1310   Special Ed & Teaching   Professor   23 Tenured   1.00   97,779   0   97,779   2,689   0   100,468   2,75%   93	EBS	1309	Social & Philosophical Foundations	Asst Professor	1 Tenure Track	1.00	51,000	0	51,000	0	0	51,000	.00%	79.9%
EBS   1310   Special Ed & Teaching   Professor   19   Tenured   1.00   94,236   0   94,236   2.991   0   96,827   2.75%   93	EBS	1310	Special Ed & Teaching	Professor	24 Tenured	1.00	98,646	0	98,646	2,713	0	101,359	2.75%	93.2%
EBS   1310   Special Ed & Teaching   Professor   11   Tenured   1.00   87,074   0   87,074   2,395   0   89,469   2.75%   92	EBS	1310	Special Ed & Teaching	Professor	23 Tenured	1.00	97,779	0	97,779	2,689	0	100,468	2.75%	93.2%
EBS   1310   Special Ed & Teaching   Professor   9 Tenured   1.00   85,287   0   85,287   2,345   0   87,632   2.75%   92	EBS	1310	Special Ed & Teaching	Professor	19 Tenured	1.00	94,236	0	94,236	2,591	0	96,827	2.75%	93.1%
EBS   1310   Special Ed & Teaching   Professor   8 Tenured   1.00   84.467   0   84.467   2,323   0   86,790   2.75%   92	EBS	1310	Special Ed & Teaching	Professor	11 Tenured	1.00	87,074	0	87,074	2,395	0	89,469	2.75%	92.8%
EBS   1310   Special Ed & Teaching   Professor   8   Tenured   1.00   84,467   0   84,467   2,323   0   86,790   2.75%   92	EBS	1310	Special Ed & Teaching	Professor	9 Tenured	1.00	85,287	0	85,287	2,345	0	87,632	2.75%	92.7%
EBS   1310   Special Ed & Teaching   Professor   3   Tenured   1.00   73,082   0   73,082   2,010   0   75,092   2.75%   84	EBS	1310	Special Ed & Teaching	Professor	8 Tenured	1.00	84,467	0	84,467	2,323	0	86,790	2.75%	92.8%
EBS   1310   Special Ed & Teaching   Professor   2   Tenured   1.00   72,297   0   72,297   1,988   0   74,285   2.75%   84	EBS	1310	Special Ed & Teaching	Professor	4 Tenured	1.00	73,875	0	73,875	2,032	0	75,907	2.75%	84.6%
EBS   1310   Special Ed & Teaching   Professor   2 Tenured   1.00   72,297   0   72,297   1,988   0   74,285   2.75%   84	EBS	1310	Special Ed & Teaching	Professor	3 Tenured	1.00	73,082	0	73,082	2,010	0	75,092	2.75%	84.6%
EBS         1310         Special Ed & Teaching         Assoc Professor         5 Tenured         1.00         60,623         0         60,623         1,667         957         63,247         4.33%         84           EBS         1310         Special Ed & Teaching         Assoc Professor         5 Tenured         1.00         61,554         0         61,554         1,667         957         63,247         2.75%         84           EBS         1310         Special Ed & Teaching         Assoc Professor         4 Tenured         1.00         60,911         0         60,911         1,675         500         63,086         3.57%         85           EBS         1310         Special Ed & Teaching         Assoc Professor         1 Contract Renewable         1.00         54,843         3,000         57,843         1,591         0         59,434         2,75%         82           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         52,283         0         52,283         1,438         0         53,721         2,75%         85           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0	EBS	1310	Special Ed & Teaching	Professor	2 Tenured	1.00	72,297	0	72,297	1,988	0	74,285	2.75%	84.6%
EBS         1310         Special Ed & Teaching         Assoc Professor         5 Tenured         1.00         60,623         0         60,623         1,667         957         63,247         4.33%         84           EBS         1310         Special Ed & Teaching         Assoc Professor         5 Tenured         1.00         61,554         0         61,554         1,667         957         63,247         2.75%         84           EBS         1310         Special Ed & Teaching         Assoc Professor         4 Tenured         1.00         60,911         0         60,911         1,675         500         63,086         3.57%         85           EBS         1310         Special Ed & Teaching         Assoc Professor         1 Contract Renewable         1.00         54,843         3,000         57,843         1,591         0         59,434         2,75%         82           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         52,283         0         52,283         1,438         0         53,721         2,75%         85           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0	EBS	1310	Special Ed & Teaching	Assoc Professor	12 Tenured	1.00	66,450	0	66,450	1,827	0	68,277	2.75%	85.2%
EBS         1310         Special Ed & Teaching         Assoc Professor         5 Tenured         1.00         61,554         0         61,554         1,693         0         63,247         2.75%         84           EBS         1310         Special Ed & Teaching         Assoc Professor         4 Tenured         1.00         60,911         0         60,911         1,675         500         63,086         3.57%         85           EBS         1310         Special Ed & Teaching         Assoc Professor         1 Contract Renewable         1.00         54,843         3,000         57,843         1,591         0         59,434         2,75%         82           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         52,283         0         52,283         1,438         0         53,721         2,75%         85           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0         55,233         1,494         0         55,827         2,75%         89           EBS         1310         Special Ed & Teaching         Asst Professor         2 Tenure Track         .83         55,700         0			1 0		5 Tenured					,	957	63,247	4.33%	84.5%
EBS         1310         Special Ed & Teaching         Assoc Professor         4 Tenured         1.00         60,911         0         60,911         1,675         500         63,086         3.57%         85           EBS         1310         Special Ed & Teaching         Assoc Professor         1 Contract Renewable         1.00         54,843         3,000         57,843         1,591         0         59,434         2.75%         82           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         52,283         0         52,283         1,438         0         53,721         2.75%         85           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0         54,333         1,494         0         55,827         2.75%         89           EBS         1310         Special Ed & Teaching         Asst Professor         2 Tenure Track         .83         55,700         0         55,700         .7232         2.75%         112           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0			, ,		L		,			,		,		84.5%
EBS         1310         Special Ed & Teaching         Assoc Professor         1 Contract Renewable         1.00         54,843         3,000         57,843         1,591         0         59,434         2.75%         82           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         52,283         0         52,283         1,438         0         53,721         2.75%         85           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0         54,333         1,494         0         55,827         2.75%         89           EBS         1310         Special Ed & Teaching         Asst Professor         2 Tenure Track         .83         55,700         0         55,700         1,532         0         57,232         2.75%         112           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0			1 0				- ,	_	- ,			,		85.1%
EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         52,283         0         52,283         1,438         0         53,721         2.75%         85           EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0         54,333         1,494         0         55,827         2.75%         89           EBS         1310         Special Ed & Teaching         Asst Professor         2 Tenure Track         .83         55,700         0         55,700         1,532         0         57,232         2.75%         112           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0 </td <td></td> <td></td> <td>·</td> <td></td> <td>1 Contract Renewable</td> <td></td> <td></td> <td>3.000</td> <td>,</td> <td>,</td> <td></td> <td>,</td> <td></td> <td>82.7%</td>			·		1 Contract Renewable			3.000	,	,		,		82.7%
EBS         1310         Special Ed & Teaching         Asst Professor         4 Tenure Track         1.00         54,333         0         54,333         1,494         0         55,827         2.75%         89           EBS         1310         Special Ed & Teaching         Asst Professor         2 Tenure Track         .83         55,700         0         55,700         1,532         0         57,232         2.75%         112           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         10 Contract Renewable         1.00         55,594         0         55,594         0			1 0						,			,		85.6%
EBS         1310         Special Ed & Teaching         Asst Professor         2 Tenure Track         .83         55,700         0         55,700         1,532         0         57,232         2.75%         112           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         10 Contract Renewable         1.00         55,594         0         55,994         1,529         0         57,123         2.75%         89			·						,			,		89.0%
EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         10 Contract Renewable         1.00         55,594         0         55,994         1,529         0         57,123         2.75%         89			1 0						,		0			112.1%
EBS         1310         Special Ed & Teaching         Asst Professor         1 Tenure Track         .83         55,700         0         55,700         0         0         55,700         .00%         110           EBS         1310         Special Ed & Teaching         Asst Professor         10 Contract Renewable         1.00         55,594         0         55,594         1,529         0         57,123         2.75%         89									,					110.2%
EBS 1310 Special Ed & Teaching Asst Professor 10 Contract Renewable 1.00 55,594 0 55,594 1,529 0 57,123 2.75% 89												,	1	110.2%
			·									,		89.3%
TEDO   1010   Openial Ed. & Tedoriting   TASSET TOTESSOT   TOOTHER ACTION   01 01,000   1,400   1,400   01 02,400   2.7070   00			·											86.1%
EBS 1310 Special Ed & Teaching Asst Professor 1 Contract Renewable 1.00 51,000 0 51,000 1,403 0 52,403 2.75% 86			, ,								-	- ,		86.1%

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
EBS		Special Ed & Teaching	Asst Professor		Contract Renewable	1.00	51,000		- ,	1,403	0	. ,		86.1%
EBS		Special Ed & Teaching	Instructor		Contract Renewable	1.00	46,168	0	-,	1,270	0	,		79.4%
EBS		Special Ed & Teaching	Lecturer		Contract Renewable	.50	18,900	0	,	520	0			71.5%
EBS		Teacher Ed & Prof Dev, Levels & Methods	Professor		Tenured	1.00	80,513		,	2,214	0			88.7%
EBS EBS	1312 T	Teacher Ed & Prof Dev, Levels & Methods Teacher Ed & Prof Dev, Levels & Methods	Professor Professor	9	Tenured Tenured	1.00	78,076 59,248		-,	2,147 1,767	0	, , , , , , , , , , , , , , , , , , ,		87.8% 78.6%
EBS		Teacher Ed & Prof Dev, Levels & Methods	Assoc Professor	- 6	Tenured	1.00	59,248			1,629	0	,	2.75%	81.5%
EBS		Teacher Ed & Prof Dev, Levels & Methods	Assoc Professor	4	Tenured	1.00	58,363	0	,	1,605	0	,-		
EBS	1312	Teacher Ed & Prof Dev, Levels & Methods	Assoc Professor	4	Tenure Track	1.00	64,254	0	,	1,767	0		2.75%	90.2%
EBS	1312	Teacher Ed & Prof Dev, Levels & Methods	Assoc Professor	2	Contract Renewable	1.00	56,439			1,552	. 0	,	2.75%	80.9%
EBS	1312	Teacher Ed & Prof Dev, Levels & Methods	Asst Professor	5	Tenure Track	1.00	53,937	0		1,483	0		2.75%	87.7%
EBS	1312	Teacher Ed & Prof Dev, Levels & Methods	Asst Professor	4	Tenure Track	1.00	53,308	0	53,308	1,466	0	54,774	2.75%	87.5%
EBS	1312	Teacher Ed & Prof Dev, Levels & Methods	Asst Professor	1	Contract Renewable	1.00	50,000	0	50,000	0	0	,	.00%	82.4%
EBS	1313	Teacher Ed & Prof Dev, Subjects	Assoc Professor		Tenured	1.00	61,153	0	61,153	1,682	. 0	,		84.5%
EBS		Teacher Ed & Prof Dev, Subjects	Assoc Professor		Tenured	1.00	57,919			1,593	0			82.5%
EBS	1313	Teacher Ed & Prof Dev, Subjects	Assoc Professor		Tenured	1.00	58,769		,	1,616		,		83.7%
EBS		Teacher Ed & Prof Dev, Subjects	Assoc Professor		Tenure Track	1.00	60,771		,	1,671	0	- ,		84.8%
EBS EBS	1313 T	Teacher Ed & Prof Dev, Subjects Linguistic, Comp & Rel Studies & Srvcs	Instructor		Contract Renewable Tenure Track	.80 1.00	37,878 61,242	0		1,042 1,684	. 0	, , , , , , , , , , , , , , , , , , ,		85.6% 92.1%
EBS		Linguistic, Comp & Rel Studies & Srvcs Linguistic, Comp & Rel Studies & Srvcs	Assoc Professor Asst Professor	1	Tenure Track	1.00	52,000	0	,	1,004		- ,		91.7%
EBS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor	1	Tenure Track	1.00	52,000	0	,	0		. ,		91.7%
EBS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor	1	Tenure Track	1.00	52,000	0		0		,		91.7%
EBS		General Psychology	Professor	21		1.00	99,078		,	2,725		. ,		82.6%
EBS		General Psychology	Professor	19	Tenured	1.00	97,359	0		2,677	0	100,036	2.75%	82.7%
EBS	4201	General Psychology	Professor	18	Tenured	1.00	96,446	0	96,446	2,652	. 0	99,098	2.75%	82.7%
EBS		General Psychology	Professor		Tenured	1.00	95,541	0	,	2,627	0			82.6%
EBS		General Psychology	Professor		Tenured	1.00	90,992	0		2,502	0			82.6%
EBS		General Psychology	Professor	9	Tenured	1.00	88,271	0	,	2,427	0	,		82.5%
EBS		General Psychology	Professor	/	Tenured	1.00	86,548		,	2,380	0		2.75%	82.6%
EBS EBS		General Psychology	Professor	4	Tenured Tenured	1.00	81,748 63,615			2,248 1,887	2,000	,		80.5% 71.8%
EBS		General Psychology General Psychology	Professor Assoc Professor	12	Tenured	1.00	67,432			1,854		,		82.4%
EBS		General Psychology	Assoc Professor		Tenured	1.00	66,160		,	1,819				
EBS		General Psychology	Assoc Professor	10		1.00	75,200		,	2,068	0			93.6%
EBS		General Psychology	Assoc Professor	4	Tenured	1.00	62,343	0		1,714	. 0		2.75%	82.3%
EBS		General Psychology	Assoc Professor	2	Tenured	1.00	61,071	0		1,679	0		2.75%	82.3%
EBS	4201	General Psychology	Asst Professor	2	Tenure Track	1.00	43,000	0	43,000	1,183	0	44,183	2.75%	66.3%
EBS	4201	General Psychology	Asst Professor	2	Tenure Track	1.00	44,290	0	44,290	1,218	0	45,508	2.75%	68.2%
EBS		General Psychology	Asst Professor	1	Tenure Track	1.00	51,000	0	51,000	0	0	- 1,555		77.3%
EBS		General Psychology	Asst Professor	1	Tenure Track	1.00	52,000	0		0		,		78.8%
EBS		General Psychology	Asst Professor		Tenure Track	1.00	56,108	0	,	0		,		85.0%
EBS		General Psychology	Asst Professor		Contract Renewable	1.00	53,026		,	1,458	0	- , -		80.1%
EBS		General Psychology	Asst Professor		Contract Renewable Contract Renewable	1.00	54,000	0		1,485	0	,		83.2%
EBS EBS		General Psychology Clinical, Counseling and Applied Psychology	Sr Lecturer Professor		Tenured	1.00	49,824 88,557	0	- , -	1,370 2,435		,		99.9% 80.0%
EBS			Professor		Tenured	1.00	85,307		,	2,433		,		
EBS		Clinical, Counseling and Applied Psychology  Clinical, Counseling and Applied Psychology	Professor		Tenured	1.00	82,058							
EBS		Clinical, Counseling and Applied Psychology	Professor		Tenured	1.00	83,893							
EBS		Clinical, Counseling and Applied Psychology	Professor		Tenured	1.00	78,808					,		
EBS	4228	Clinical, Counseling and Applied Psychology	Professor		Tenured	1.00	74,746							
EBS		Clinical, Counseling and Applied Psychology	Assoc Professor		Tenured	1.00	60,013		,					
EBS		Clinical, Counseling and Applied Psychology	Assoc Professor		Tenured	1.00	60,013					61,663	2.75%	81.0%
EBS	4228	Clinical, Counseling and Applied Psychology	Assoc Professor	4	Tenured	1.00	60,013	0	60,013	1,650	500	62,163		
EBS		Clinical, Counseling and Applied Psychology	Assoc Professor	3	Tenured	1.00	58,072		58,072					
EBS		Clinical, Counseling and Applied Psychology	Assoc Professor		Tenured	1.00	54,929							
EBS	4228	Clinical, Counseling and Applied Psychology	Asst Professor	2	Tenure Track	1.00	53,000	0	53,000	1,458	0	54,458	2.75%	85.4%

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
EBS		Clinical, Counseling and Applied Psychology	Asst Professor		Tenure Track	1.00	56,000		,	1,540		- ,		90.2%
EBS		Clinical, Counseling and Applied Psychology	Asst Professor		Tenure Track	1.00	60,000	0	,	1,650	0	61,650		96.6%
EBS		Clinical, Counseling and Applied Psychology	Asst Professor		Tenure Track	1.00	52,000	0		0	ŭ			82.3%
EBS		Clinical, Counseling and Applied Psychology	Asst Professor		Tenure Track	1.00	52,000	0	,	1,430				84.6%
EBS		Clinical, Counseling and Applied Psychology	Asst Professor		Contract Renewable	.60	37,711			1,037	0			97.3%
HSS		Area Studies	Professor		Tenured	1.00	93,423	0		2,569				81.6%
HSS		Area Studies	Assoc Professor		Tenured	1.00	64,096		,	1,763		65,859		85.9%
HSS		Ethnic, Cultural Minority , Gender, and Group Studies	Asst Professor	9	Tenure Track	1.00	55,037	0	,	1,514	0	56,551		84.0%
HSS	0502	Ethnic, Cultural Minority , Gender, and Group Studies	Asst Professor	1	Tenure Track	1.00	43,645			0.540	5,355	51,000		79.6%
HSS	0901 0901	Communication & Media Studies	Professor	14	Tenured Tenured	1.00	92,376	0	92,376	2,540		94,916 93,976		90.4% 90.4%
HSS HSS	0901	Communication & Media Studies Communication & Media Studies	Professor Professor	14	Tenured	1.00	91,461 81,277	0	91,461 81,277	2,515 2,235	0	83,512		84.4%
HSS	0901	Communication & Media Studies  Communication & Media Studies	Professor	9	Tenured	1.00	81,277	0	81,277	2,235	0	83,512		84.4%
HSS	0901	Communication & Media Studies	Professor	9	Tenured	1.00	80.448	0	80,448	2,233		82,660	2.75%	84.3%
HSS		Communication & Media Studies	Professor		Tenured	1.00	76,273			2,098	0	78,371	2.75%	84.3%
HSS		Communication & Media Studies	Professor		Tenured	1.00	73,603	0		2,090	0	,	2.75%	82.2%
HSS		Communication & Media Studies	Asst Professor		Contract Renewable	1.00	50,193	0		1,380	0	-,-		83.0%
HSS		Communication & Media Studies	Lecturer		Contract Renewable	1.00	42,725			1,175		43,900		91.1%
HSS		Communication & Media Studies	Lecturer		Contract Renewable	1.00	40.652	0		1,118		41.770		88.4%
HSS	0904	Journalism	Professor		Tenured	1.00	98,969		-,	2,722		,		90.3%
HSS	0904	Journalism	Professor	3	Tenured	1.00	71,517	0		1,967	0	73,484		76.5%
HSS	0904	Journalism	Professor	1	Tenured	1.00	63,721	5,000		1,890				75.1%
HSS	0904	Journalism	Assoc Professor	2	Contract Renewable	1.00	60,369		60,369	1,660	0	-,-		80.5%
HSS	0904	Journalism	Asst Professor		Contract Renewable	1.00	70.000	0		1.925	0			115.3%
HSS	0904	Journalism	Instructor		Contract Renewable	1.00	52,500	0	-,	0	0			92.4%
HSS	0904	Journalism	Sr Lecturer	1	Contract Renewable	1.00	41,790	2,000	43,790	1,204	0	44,994	2.75%	82.9%
HSS	1601	Linguistic, Comp & Rel Studies & Srvcs	Professor	19	Tenured	1.00	119,226	0	119,226	3,279	0	122,505	2.75%	120.4%
HSS	1601	Linguistic, Comp & Rel Studies & Srvcs	Professor	18	Tenured	1.00	96,192	0	96,192	2,645	0	98,837	2.75%	98.1%
HSS	1601	Linguistic, Comp & Rel Studies & Srvcs	Professor	16	Tenured	1.00	89,253	0	89,253	2,454	0	91,707	2.75%	92.7%
HSS	1601	Linguistic, Comp & Rel Studies & Srvcs	Professor	12	Tenured	1.00	77,924	0	77,924	2,143	0	80,067	2.75%	84.1%
HSS	1601	Linguistic, Comp & Rel Studies & Srvcs	Professor	3	Tenured	1.00	70,981	0	70,981	1,952	0	72,933	2.75%	84.0%
HSS	1601	Linguistic, Comp & Rel Studies & Srvcs	Professor	1	Tenured	1.00	60,071	5,000	65,071	1,789	0	66,860		78.7%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Professor	5	Tenure Track	1.00	83,000	0	83,000	0		83,000		93.6%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Assoc Professor	8	Tenured	1.00	57,401	0	57,401	1,579		58,980		83.0%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Assoc Professor	1	Tenured	1.00	50,817	3,000	53,817	1,480		55,297	2.75%	83.5%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Assoc Professor		Contract Renewable	1.00	56,676		56,676	1,559	0	58,235		87.0%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor		Tenure Track	1.00	53,100	0	53,100	1,460	0	54,560	2.75%	92.4%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor		Tenure Track	1.00	49,329		49,329	1,357	0	50,686		87.6%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor		Tenure Track	1.00	53,000	0	53,000	0	0	53,000		93.4%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor		Tenure Track	1.00	53,000	0		0	0	53,000		93.4%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor		Tenure Track	1.00	54,500	0	,	0		- ,		96.1%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Asst Professor		Contract Renewable	1.00	44,023	0		1,211	0	-, -		76.6%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Instructor		Contract Renewable	1.00	43,467	0		1,195		44,662		92.8%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Instructor		Contract Renewable	1.00	48,000	0	-,	0	0	48,000		107.0%
HSS		Linguistic, Comp & Rel Studies & Srvcs	Lecturer		Contract Renewable	1.00	35,880	0		987	0	,		87.6%
HSS		General English Language	Professor Professor		Tenured	1.00	99,677 87,605			2,741		102,418		
HSS HSS		General English Language General English Language	Professor Professor		Tenured Tenured	1.00	87,605 85,077			2,409				89.0% 89.8%
HSS		General English Language General English Language	Professor Professor		Tenured	1.00	85,077 84,235			2,340 2,316		,		
HSS		General English Language General English Language	Professor		Tenured	1.00	75,901			2,316				83.4%
HSS		General English Language General English Language	Professor		Tenured	1.00	75,901			2,087		,		
HSS		General English Language General English Language	Professor		Tenured	1.00	58,681			1,751	0			75.4%
HSS		General English Language General English Language	Assoc Professor		Tenured	1.00	60,859							
HSS		General English Language General English Language	Assoc Professor		Tenured	1.00	57,525							85.2%
HSS		General English Language General English Language	Assoc Professor		Tenured	.60	33,370							
HSS		General English Language	Assoc Professor		Tenured	1.00	55,255							
1100	2001	Concrar English Language	1.0300 1 10103301		ronuicu	1.00	35,235		33,233	1,020		50,775	2.1570	05.5%

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
HSS		General English Language	Asst Professor		Tenure Track	1.00	51,258	0	- ,	1,410		. ,		87.1%
HSS		General English Language	Asst Professor		Tenure Track	1.00	51,000	0	- ,	0		51,000		86.9%
HSS	2301	General English Language	Asst Professor	1	Tenure Track	1.00	53,000	0		0	_			90.3%
HSS		General English Language	Asst Professor	1	Tenure Track	1.00	51,000 52,000	0		0		,		86.9% 88.6%
HSS HSS		General English Language General English Language	Asst Professor Asst Professor	1	Tenure Track Contract Renewable	1.00	52,000	0		0		,		86.9%
HSS		General English Language	Instructor	4	Contract Renewable	1.00	42,244	0	,	1,162		43,406		95.2%
HSS		General English Language	Instructor		Contract Renewable	1.00	42,244	0	,	1,162		43,406		95.2%
HSS		General English Language	Sr Lecturer		Contract Renewable	1.00	42,244	0	,	1,162	0	43,406		100.7%
HSS		General English Language	Sr Lecturer		Contract Renewable	1.00	42,244	0	42,244	1,162	0	43,406		100.7%
HSS	2301	General English Language	Sr Lecturer	1	Contract Renewable	1.00	32,906	2,000	34,906	960	0	35,866	2.75%	84.9%
HSS		General English Language	Sr Lecturer	1	Contract Renewable	1.00	37,630	2,000	39,630	1,090	0	40,720	2.75%	96.4%
HSS	2301	General English Language	Lecturer		Contract Renewable	1.00	33,245	0	33,245	914	0	34,159		82.4%
HSS		General English Language	Lecturer		Contract Renewable	1.00	41,826	0	41,826	1,150	0	42,976		103.6%
HSS		Philosophy	Assoc Professor		Tenured	1.00	65,639	0		1,805	0	67,444		85.1%
HSS		Philosophy	Assoc Professor		Tenured	1.00	59,835	0		1,645		. ,		84.6%
HSS		Philosophy	Asst Professor		Tenure Track Contract Renewable	1.00	51,000	0	,	1,403	0	. ,		88.9%
HSS HSS		Philosophy Criminal Justice & Corrections	Instructor Professor		Tenured	1.00	45,000 92,467	0		2,543	0	45,000 95,010		96.2% 85.2%
HSS		Criminal Justice & Corrections  Criminal Justice & Corrections	Assoc Professor		Tenured	1.00	65,975	0	,	1,814	0			90.5%
HSS		Criminal Justice & Corrections  Criminal Justice & Corrections	Asst Professor	5	Tenure Track	1.00	55,410	0	,	1,514	0	56,934	2.75%	89.5%
HSS		Criminal Justice & Corrections	Asst Professor	3	Tenure Track	1.00	53,795	0		1,479		,		88.6%
HSS		Criminal Justice & Corrections	Asst Professor	2	Tenure Track	1.00	53,000	0		1,458	0	,		88.2%
HSS		Criminal Justice & Corrections	Asst Professor	1	Tenure Track	1.00	53,000	0		0,100		. ,		86.7%
HSS		Criminal Justice & Corrections	Asst Professor	11	Contract Renewable	1.00	56,113	0	,	1,543	0	,		89.7%
HSS	4301	Criminal Justice & Corrections	Asst Professor	1	Contract Renewable	1.00	44,250	2,000	46,250	1,272	0	47,522	2.75%	77.7%
HSS	4301	Criminal Justice & Corrections	Lecturer	4	Contract Renewable	1.00	39,420	0	39,420	1,084	0	40,504	2.75%	88.2%
HSS		Anthropology	Professor	19	Tenured	1.00	88,722	0	,	2,440	0			81.7%
HSS		Anthropology	Assoc Professor		Tenured	1.00	79,472	0	,	2,185	0		2.75%	102.8%
HSS		Anthropology	Assoc Professor		Tenured	1.00	58,720	0		1,615				81.4%
HSS		Anthropology	Asst Professor		Tenure Track	1.00	52,027	0		1,431	0	53,458		84.0%
HSS		Anthropology	Asst Professor	5	Tenure Track	1.00	52,027	0		1,431	0	53,458		84.0%
HSS		Anthropology	Sr Lecturer	1	Contract Renewable	1.00	37,630	2,000		1,090	0	40,720		90.8%
HSS	4506 4506	Economics	Professor		Tenured Tenured	1.00	106,031 104,922	0	106,031 104,922	2,916 2,885	0	108,947 107,807	2.75% 2.75%	89.9% 89.9%
HSS HSS	4506	Economics Economics	Professor Professor	1	Tenured	1.00	92,140	5,000	97,140	2,665	0	99,811	2.75%	86.9%
HSS		Economics Economics	Assoc Professor	- 1	Tenured	1.00	83,715	5,000	83,715	2,302	0	86,017		81.9%
HSS		Economics	Assoc Professor		Tenured	1.00	82,917	0	82,917	2,280	0	85,197		82.0%
HSS		Economics	Asst Professor	1	Tenure Track	.50	38,158	0	38,158	2,200	0	38,158		85.0%
HSS		Economics	Asst Professor	6	Contract Renewable	1.00	68,168	0		1,875	0	70,043		74.2%
HSS		Geography & Cartography	Professor		Tenured	1.00	93,993	0		2,585	0			82.1%
HSS		Geography & Cartography	Professor		Tenured	1.00	83,278	0		2,290	0			82.0%
HSS		Geography & Cartography	Professor	9	Tenured	1.00	80,888	0	,	2,224	0	83,112	2.75%	82.1%
HSS		Geography & Cartography	Professor	6	Tenured	.60	47,003	0	47,003	1,293	0	48,296	2.75%	81.9%
HSS		Geography & Cartography	Professor		Tenured	1.00	73,220	0		2,014	0	-, -		79.9%
HSS		Geography & Cartography	Assoc Professor		Tenured	1.00	63,777			1,754		65,531		
HSS	4507	Geography & Cartography	Assoc Professor		Tenured	1.00	60,619					- ,		
HSS		Geography & Cartography	Instructor		Tenure Track	1.00	51,237			0				83.3%
HSS		Political Science & Government	Professor		Tenured	1.00	92,358							81.5%
HSS		Political Science & Government	Professor		Tenured	1.00	79,362		-,			,		81.4%
HSS		Political Science & Government	Professor		Tenured	1.00	63,659			1,888				
HSS		Political Science & Government	Assoc Professor		Tenured	1.00	55,963			1,621				81.3%
HSS		Political Science & Government	Asst Professor		Tenure Track Contract Renewable	1.00	54,333					,		86.9%
HSS		Political Science & Government	Lecturer		Tenured	1.00	42,236 97 109							94.0%
HSS HSS		Sociology Sociology	Professor Assoc Professor		Tenured	1.00	87,198 61,629							
1100	4011	oodology	79900 FIDIESSOI	0	renureu	1.00	01,029	U	01,029	U		01,028	.00%	00.5%

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
HSS		Sociology	Assoc Professor		Tenured	1.00	61,013		- ,	1,678	1	- ,		82.7%
HSS		Sociology	Assoc Professor		Tenured	1.00	59,780	0		1,644	0	- ,		82.7%
HSS		Sociology	Assoc Professor		Tenured	1.00	52,180		,	1,517	0	,	2.75%	77.9%
HSS		Sociology	Asst Professor		Tenure Track	1.00	51,663		,	1,421	0	,		81.5%
HSS HSS		Sociology	Asst Professor		Tenure Track Contract Renewable	1.00	49,000 44,373			1,348 1,220	0	,		78.9% 88.3%
HSS		Sociology Sociology	Instructor Lecturer		Contract Renewable	1.00	35,880		,	987	0	,	2.75%	81.7%
HSS		History	Professor		Tenured	1.00	87,711	0		2,412		,		83.9%
HSS		History	Professor		Tenured	1.00	83,533			2,297	0	,		83.8%
HSS		History	Professor		Tenured	1.00	81,864	0		2,251	0	,		83.7%
HSS		History	Assoc Professor	5	Tenured	1.00	59,218			1,628	0			84.8%
HSS	5401	History	Assoc Professor	5	Tenured	1.00	59,218	0	59,218	1,628	0	60,846	2.75%	84.8%
HSS	5401	History	Assoc Professor	4	Tenured	1.00	58,167	0	58,167	1,600	0	59,767	2.75%	84.1%
HSS		History	Assoc Professor		Tenured	1.00	57,271	0	- ,	1,575	1	,		83.6%
HSS		History	Assoc Professor		Tenured	1.00	57,271	0		1,575		,		83.6%
HSS		History	Asst Professor		Tenure Track	1.00	52,805	0		1,452	0	,	2.75%	87.8%
HSS		History	Asst Professor		Tenure Track	1.00	52,283	0		1,438	0	,	2.75%	87.8%
HSS		History	Asst Professor	5	Tenure Track	1.00	52,805			1,452	0	- , -		88.7%
HSS HSS		History History	Asst Professor Lecturer	10	Tenure Track Contract Renewable	1.00	52,000 39,850	0	,	1,096		-,		88.4% 87.5%
LIB		UNC Average Adj CUPA Median by Rank	Professor		Tenured	1.00	85,106			2,340	0	,		83.9%
LIB		UNC Average Adj CUPA Median by Rank	Assoc Professor		Tenured	1.00	71,353			1,962		,		83.7%
LIB		UNC Average Adj CUPA Median by Rank	Assoc Professor		Tenured	1.00	68,128			1,874	0	-,		83.0%
LIB		UNC Average Adj CUPA Median by Rank	Assoc Professor		Tenured	1.00	66,816			1,837	0	-,		83.0%
LIB		UNC Average Adj CUPA Median by Rank	Assoc Professor		Tenured	1.00	66.142			1,819		,		82.9%
LIB		UNC Average Adj CUPA Median by Rank	Assoc Professor		Tenured	1.00	64,833	0	,	1,783		66,616		82.9%
LIB		UNC Average Adj CUPA Median by Rank	Assoc Professor	5	Tenured	1.00	65,564	0	65,564	1,803	0	67,367	2.75%	83.9%
LIB	XXXX	UNC Average Adj CUPA Median by Rank	Assoc Professor	3	Tenured	1.00	65,619	0	65,619	1,805	0	67,424	2.75%	85.6%
LIB	XXXX	UNC Average Adj CUPA Median by Rank	Asst Professor	7	Tenure Track	1.00	56,334	0	56,334	1,549	0	57,883	2.75%	83.1%
LIB		UNC Average Adj CUPA Median by Rank	Asst Professor	5	Tenure Track	1.00	54,574			1,501	0	,		81.3%
LIB		UNC Average Adj CUPA Median by Rank	Asst Professor	1	Tenure Track	1.00	54,000			0	Ū	- ,		81.4%
LIB		UNC Average Adj CUPA Median by Rank	Asst Professor	1	Tenure Track	1.00	56,362			0				85.0%
LIB		UNC Average Adj CUPA Median by Rank	Asst Professor	1	Tenure Track	1.00	56,000	0		1,540		- ,		86.8%
LIB		UNC Average Adj CUPA Median by Rank	Asst Professor	1	Tenure Track	1.00	64,000			4.547	0	- 1,000		96.5%
LIB		UNC Average Adj CUPA Median by Rank	Asst Professor		Contract Renewable Contract Renewable	1.00	55,173		,	1,517	0	,	2.75% 2.75%	82.1% 81.2%
LIB LIB		UNC Average Adj CUPA Median by Rank UNC Average Adj CUPA Median by Rank	Asst Professor Asst Professor		Contract Renewable	1.00	53,500 54,000	0		1,471 1,485	0	,		81.2%
LIB		UNC Average Adj CUPA Median by Rank	Lecturer		Contract Renewable	.50	16.560	0	- ,	455	0	,		67.7%
LIB		UNC Average Adj CUPA Median by Rank	Lecturer		Contract Renewable	.50	16,560	0	,	455		,		67.7%
LIB		UNC Average Adj CUPA Median by Rank	Lecturer		Contract Renewable	.50	16,560	0	,	455		,		67.7%
LIB		UNC Average Adj CUPA Median by Rank	Lecturer		Contract Renewable	.50	16,560	0		455		,		67.7%
MCB		Admin, Mgt & Operations	Professor		Tenured	1.00	134,562	0	,	3,700	0	,	2.75%	84.2%
MCB		Admin, Mgt & Operations	Professor	10	Tenured	1.00	169,142		,	4,651	0	173,793	2.75%	117.4%
MCB	5202	Admin, Mgt & Operations	Professor	3	Tenured	1.00	124,224	0	124,224	3,416	0	127,640	2.75%	92.7%
MCB		Admin, Mgt & Operations	Assoc Professor		Tenured	1.00	101,720			2,797	0	- ,-		83.7%
MCB		Admin, Mgt & Operations	Assoc Professor		Tenured	1.00	105,389					,		
MCB		Admin, Mgt & Operations	Assoc Professor		Tenured	1.00	110,524					,		
MCB		Admin, Mgt & Operations	Asst Professor		Tenure Track	1.00	101,720					- ,-		90.6%
MCB		Admin, Mgt & Operations	Asst Professor		Tenure Track	1.00	94,633					,		85.9%
MCB		Accounting & Related Srvcs	Professor		Tenured	1.00	134,864		,			,		
MCB		Accounting & Related Srvcs	Professor		Tenured	1.00	122,828		,			,		
MCB		Accounting & Related Srvcs	Professor		Tenured	1.00	131,515							99.5%
MCB MCB		Accounting & Related Srvcs	Assoc Professor		Tenured Tenured	1.00	132,886					,		
MCB MCB		Accounting & Related Srvcs Accounting & Related Srvcs	Assoc Professor		Tenured	1.00	133,720 106,095							
MCB		Accounting & Related Sives Accounting & Related Sives	Assoc Professor Assoc Professor		Tenure Track	1.00	126,198							
IAICD	3203	Accounting a Neialea Sives	79900 FIDIESSOI	ı	TOTILIE TIACK	1.00	120,196	U	120,196	3,470	1 0	129,000	2.13%	99.0%

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
MCB		Accounting & Related Srvcs	Asst Professor		Tenure Track	1.00	114,753	0	,	3,156		,		87.3%
MCB		Accounting & Related Srvcs	Lecturer		Contract Renewable	1.00	85,000	0	,	2,338	0	87,338	1	122.4%
MCB		Finance & Financial Mgt Srvcs	Professor		Tenured	1.00	150,126	0	,	4,128				86.0%
MCB		Finance & Financial Mgt Srvcs	Professor		Tenured	1.00	136,354	0	,	3,750		140,104		85.9%
MCB		Finance & Financial Mgt Srvcs	Professor		Tenured	1.00	130,963	0		3,601	0	134,564		85.9%
MCB MCB		Finance & Financial Mgt Srvcs Finance & Financial Mgt Srvcs	Professor		Tenured Tenured	1.00	126,872 117,275	0	,	3,489 3,225		130,361 125,500	2.75% 7.01%	85.9% 87.2%
MCB		Mgt Information Sys & Srvcs	Assoc Professor Professor		Tenured	1.00	133,822	0		3,680		137,502		81.4%
MCB		Mgt Information Sys & Srvcs	Professor	17		1.00	128,179	0	,	3,525		131,704		81.6%
MCB		Mgt Information Sys & Srvcs	Asst Professor	4	Tenure Track	1.00	102,000	0		0,020	0	102,000	.00%	91.3%
MCB		Mgt Information Sys & Srvcs	Asst Professor	2	Tenure Track	1.00	102,000	0	,	2,805	0	104,805		95.7%
MCB		Mgt Information Sys & Srvcs	Instructor	10	Contract Renewable	1.00	64,080	0	64,080	1,762	0	65,842	2.75%	88.6%
MCB		Mgt Sciences & Quantitative Methods	Professor		Tenured	1.00	153,852	0		4,231	0	158,083	2.75%	87.1%
MCB		Mgt Sciences & Quantitative Methods	Professor		Contract Renewable	1.00	103,774	0	103,774	2,854	0	106,628		79.6%
MCB		Marketing	Professor	18	Tenured	1.00	134,443	0		3,697	0	138,140	2.75%	90.2%
MCB		Marketing	Professor	14	Tenured	1.00	129,452	0	129,452	3,560	0	133,012	2.75%	90.2%
MCB	5214	Marketing	Professor	12	Tenured	1.00	126,223	0	126,223	3,471	0	129,694	2.75%	89.6%
MCB	5214	Marketing	Professor	6	Tenured	1.00	119,398	0	119,398	3,283	0	122,681	2.75%	90.1%
MCB	5214	Marketing	Asst Professor	1	Tenure Track	.50	30,000	0	30,000	825	0	30,825	2.75%	52.8%
MCB		Marketing	Asst Professor	1	Tenure Track	1.00	106,774	0	,	0		106,774		91.4%
MCB		Other Business, Management, Marketing	Assoc Professor	40		1.00	99,023	0		2,723	0	101,746	1	86.4%
MCB		Other Business, Management, Marketing	Assoc Professor	4	Tenured	1.00	87,107	0		2,395		,		83.7%
NHS		Unknown	Professor	1	Tenure Track	1.00	125,383	0	-,	3,448		-,		
NHS		Computer Science	Asst Professor	1	Tenure Track	1.00	74,836	0	,	0	ŭ	,		85.3%
NHS		Computer Science	Lecturer	3	Contract Renewable	1.00	53,795	0	,	1,479		,		90.2%
NHS		Foods, Nutrition & Related Srvcs	Professor		Tenured	1.00	88,840	0	,	2,443				82.0%
NHS		Foods, Nutrition & Related Srvcs	Assoc Professor		Tenured	1.00	66,358	0	,	1,825	0			82.8%
NHS	1905 1905	Foods, Nutrition & Related Srvcs	Assoc Professor		Contract Renewable	.50	27,529	1,500	,	798			2.75% 2.75%	74.7%
NHS NHS		Foods, Nutrition & Related Srvcs Foods, Nutrition & Related Srvcs	Asst Professor		Tenure Track Contract Renewable	1.00	53,988 48,800	0	,	1,485 1,342	0			77.1% 86.8%
NHS		Foods, Nutrition & Related Sives	Instructor Sr Lecturer		Contract Renewable	1.00	49,289	2,000		1,342		52,699		96.6%
NHS		Human Dev, Family Studies & Rel Srvcs	Assoc Professor		Contract Renewable	1.00	59,256	3,000		1,712		63,968		86.4%
NHS		Human Dev, Family Studies & Rel Srvcs	Asst Professor		Tenure Track	1.00	56,005	3,000		1,712		57,545		85.9%
NHS		Physiology, Pathology & Related	Professor		Tenured	1.00	110,053	0	,	3,026		114,079		77.0%
NHS		Physiology, Pathology & Related	Professor	2	Tenured	1.00	82,958	0		2,281	1,000	86,239	3.96%	67.1%
NHS		Physiology, Pathology & Related	Assoc Professor	10		1.00	76,106			2,093	0	78,199		81.3%
NHS		Physiology, Pathology & Related	Assoc Professor	6	Tenured	1.00	73,179	0		2,012	0	75,191	2.75%	81.3%
NHS		Physiology, Pathology & Related	Assoc Professor	2	Tenured	1.00	68,135	0	68,135	1,874	0	70,009	2.75%	78.8%
NHS		Physiology, Pathology & Related	Assoc Professor	3	Contract Renewable	1.00	66,507	0	66,507	1,829	0	68,336	2.75%	76.1%
NHS		Physiology, Pathology & Related	Asst Professor	4	Tenure Track	1.00	62,980	0	62,980	0	0	62,980	.00%	84.3%
NHS		Physiology, Pathology & Related	Asst Professor		Tenure Track	1.00	59,500	0	,	0		,		82.0%
NHS		Physiology, Pathology & Related	Asst Professor	1	Tenure Track	1.00	59,500	0		0		,		82.0%
NHS		Physiology, Pathology & Related	Asst Professor	1	Tenure Track	1.00	61,000	0		0		. ,		84.1%
NHS		Physiology, Pathology & Related	Instructor		Contract Renewable	1.00	46,230	0	-,	1,271	0	47,501		87.7%
NHS		Physiology, Pathology & Related	Instructor		Contract Renewable	1.00	45,305	0		1,246		-,		87.7%
NHS		Ecology, Evolution & Population	Professor		Tenured	1.00	97,051			2,669		99,720		
NHS		Ecology, Evolution & Population	Professor		Tenured	1.00	80,495							
NHS		Ecology, Evolution & Population	Assoc Professor		Tenured	1.00	70,950					,		84.1%
NHS		Ecology, Evolution & Population	Assoc Professor		Tenured	1.00	65,648							79.4%
NHS NHS		Ecology, Evolution & Population Ecology, Evolution & Population	Assoc Professor		Tenure Track Contract Renewable	1.00	67,000	0		1 720			1	
NHS		Ecology, Evolution & Population Ecology, Evolution & Population	Assoc Professor Assoc Professor		Contract Renewable	1.00	62,901 67,982	0		1,730 1,870				74.5% 80.6%
NHS		Ecology, Evolution & Population  Ecology, Evolution & Population	Asst Professor		Tenure Track	1.00	60,868							
NHS		Ecology, Evolution & Population	Asst Professor		Contract Renewable	1.00	55,822			1,535				78.0%
NHS		Mathematics	Professor		Tenured	1.00	96,829						1	
NHS		Mathematics	Professor		Tenured	1.00	91,820							
. 11.10	2101	mationatio	1 10100001	۱ ک	Tonuica	1.00	31,020		31,020	2,525		∂ <del>-</del> 7,0 <del>4</del> 0	2.10/0	00.070

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
NHS		Mathematics	Professor		Tenured	1.00	91,820	0	. ,	2,525		. ,		83.5%
NHS		Mathematics	Professor		Tenured	1.00	90,150	0	,	2,479	0	,		83.5%
NHS		Mathematics	Professor		Tenured Tenured	1.00	84,161	0	,	2,314	0			84.9%
NHS NHS		Mathematics Mathematics	Professor Professor		Tenured	1.00	84,512 78,464	0	,	2,324 2,158	0	,		85.3% 83.3%
NHS		Mathematics	Professor	4	Tenured	1.00	80,148	0		2,136	0			86.0%
NHS		Mathematics	Professor	3	Tenured	1.00	79,762	0	,	2,193	0	,		86.5%
NHS		Mathematics	Professor	1	Tenured	1.00	67,645	5,000	,	1,998				
NHS		Mathematics	Asst Professor	7	Tenure Track	1.00	65,528	0	65,528	1,802	0			97.5%
NHS	2701	Mathematics	Asst Professor	6	Tenure Track	1.00	60,214	0	60,214	1,656	0	61,870	2.75%	89.6%
NHS	2701	Mathematics	Asst Professor	5	Tenure Track	1.00	58,684	0	58,684	1,614	0	60,298	2.75%	88.2%
NHS		Mathematics	Asst Professor	4	Tenure Track	1.00	57,211	0		1,573	0			86.8%
NHS		Mathematics	Asst Professor	3	Tenure Track	1.00	60,000	0	60,000	1,650	0	0.,000		92.0%
NHS		Mathematics	Asst Professor		Contract Renewable	1.00	63,458	0	63,458	1,745		,		96.3%
NHS		Mathematics	Asst Professor		Contract Renewable	.60	32,100	0		883	0	,		82.8%
NHS		Mathematics	Sr Lecturer		Contract Renewable	1.00	41,502	0	,	1,141	0	,		85.3%
NHS NHS		Mathematics Mathematics	Sr Lecturer Lecturer		Contract Renewable Contract Renewable	1.00	41,502 40,407	0	,	1,141 1,111		,		85.3% 82.1%
NHS		Statistics	Professor		Tenured	1.00	121,694	0		3,347	0	, , , , , , , , , , , , , , , , , , ,	2.75%	83.1%
NHS		Parks, Recreation & Leisure Studies	Assoc Professor		Tenured	1.00	62,739	0	,	1,725		,		88.4%
NHS		Parks, Recreation & Leisure Studies	Asst Professor	5	Tenure Track	1.00	52,323	0	,	1,439	1,027	54,789		82.5%
NHS		Parks, Recreation & Leisure Studies	Asst Professor	1	Tenure Track	1.00	52,000	0		0	,	,		81.5%
NHS	3105	Health & Physical Education/Fitness	Professor	19	Tenured	1.00	90,642	0	90,642	2,493	0	93,135	2.75%	84.4%
NHS		Health & Physical Education/Fitness	Professor	16	Tenured	1.00	88,124	0	88,124	2,423	0	90,547	2.75%	84.4%
NHS	3105	Health & Physical Education/Fitness	Professor	8	Tenured	1.00	81,410	0	81,410	2,239	0	83,649	2.75%	84.3%
NHS		Health & Physical Education/Fitness	Professor	7	Tenured	1.00	80,571	0	,	2,216		,		84.3%
NHS		Health & Physical Education/Fitness	Assoc Professor	4	Tenured	1.00	63,798	0		1,754	1,000	66,552	4.32%	88.1%
NHS		Health & Physical Education/Fitness	Assoc Professor		Tenured	1.00	62,930	0	,	1,731	1,000		4.34%	87.8%
NHS		Health & Physical Education/Fitness	Assoc Professor		Tenure Track	1.00	62,930	0	,	1,731	1,000		4.34%	87.8%
NHS		Health & Physical Education/Fitness	Assoc Professor		Tenure Track	1.00	62,930	0		1,731	1,000		4.34%	87.8%
NHS NHS		Health & Physical Education/Fitness	Assoc Professor		Tenure Track Tenure Track	1.00	62,000 56,363	0	,	1,705 1,550		67,145 59,413		90.7% 91.2%
NHS		Health & Physical Education/Fitness Health & Physical Education/Fitness	Asst Professor Asst Professor		Tenure Track	1.00	55,358	0		1,550				91.2%
NHS		Health & Physical Education/Fitness	Asst Professor	- 4	Tenure Track	1.00	55,358	0	,	1,522		58,380		90.5%
NHS		Health & Physical Education/Fitness	Asst Professor	1	Tenure Track	1.00	44,500	0	44,500	1,522	0,000	, , , , , , , , , , , , , , , , , , ,		71.1%
NHS		Health & Physical Education/Fitness	Asst Professor	1	Tenure Track	1.00	56,000	0		0				89.5%
NHS		Health & Physical Education/Fitness	Asst Professor	1	Tenure Track	1.00	56,000	0	56,000	0	0			89.5%
NHS		Health & Physical Education/Fitness	Asst Professor	1	Tenure Track	1.00	56,000	0	56,000	0	0	56,000	.00%	89.5%
NHS	3105	Health & Physical Education/Fitness	Instructor	2	Contract Renewable	1.00	44,000	0	44,000	1,210	0	45,210	2.75%	91.2%
NHS	3105	Health & Physical Education/Fitness	Lecturer	3	Contract Renewable	1.00	44,660	0	44,660	1,228	0	45,888	2.75%	100.7%
NHS		Astronomy & Astrophysics	Asst Professor	2	Tenure Track	1.00	55,000	0	55,000	1,513				70.1%
NHS		Atmospheric Sci & Meteorology	Professor		Tenured	1.00	73,602	5,000	78,602	2,162	1,000			70.9%
NHS		Atmospheric Sci & Meteorology	Asst Professor		Tenure Track	1.00	60,100	0	,	1,653		,		
NHS		Atmospheric Sci & Meteorology	Asst Professor		Tenure Track	1.00	59,498	0	,	1,636		,		80.8%
NHS		Chemistry	Professor		Tenured	1.00	119,953	0		3,299		-, -		84.9%
NHS		Chemistry	Professor		Tenured	1.00	103,344	0		2,842		100,100		
NHS		Chemistry	Professor		Tenured Tenured	1.00	103,344							
NHS NHS		Chemistry Chemistry	Professor Professor		Tenured	1.00	93,194 100,705		,		_			84.7% 97.3%
NHS		Chemistry	Assoc Professor		Tenured	1.00	69,077	0						
NHS		Chemistry	Asst Professor		Tenure Track	1.00	56,000		,	1,540				
NHS		Chemistry	Asst Professor		Tenure Track	1.00	58,000	0	,	0	_	,		87.7%
NHS		Chemistry	Asst Professor		Tenure Track	1.00	58,000							
NHS		Chemistry	Asst Professor		Tenure Track	1.00	58,000			0				
NHS		Chemistry	Lecturer		Contract Renewable	1.00	45,000							
NHS		,	Lecturer		Contract Renewable	1.00	45,000							

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
NHS		Geological & Earth Sci/Geosciences	Professor		Tenured	1.00	99,325	0	,	2,731	0	. ,		85.2%
NHS		Geological & Earth Sci/Geosciences	Professor		Tenured	1.00	110,504	0	- ,	3,039	0	,		108.0%
NHS		Geological & Earth Sci/Geosciences	Assoc Professor		Tenured	1.00	68,312	0		1,879		,		81.1%
NHS		Geological & Earth Sci/Geosciences	Assoc Professor		Tenured	1.00	65,028	0		1,788		,		81.1%
NHS		Geological & Earth Sci/Geosciences	Assoc Professor		Tenured	1.00	64,371	0		1,770		,		81.1%
NHS		Geological & Earth Sci/Geosciences	Lecturer		Contract Renewable	1.00	41,615	0	,	1,144		,		84.4%
NHS NHS		Physics	Professor Professor		Tenured Tenured	1.00	96,594 95,699	0	,	2,656 2,632				
NHS		Physics Physics	Professor		Tenured	1.00	86,756	0	,	2,032		,		83.4%
NHS		Physics	Assoc Professor	4	Tenured	1.00	64,489	0	,	1,773		,		83.0%
NHS		Physics	Assoc Professor	4	Tenured	1.00	64,489	0		1,773	0	,		83.0%
NHS		Physics	Asst Professor	4	Tenure Track	1.00	58,326	0	,	1,604	0	,		86.1%
NHS		Physics	Lecturer	1	Contract Renewable	1.00	47.000	0		0	0	,		96.2%
NHS			Professor	20	Tenured	1.00	97,174	0	97,174	2,672	0	,		89.2%
NHS		Communication Disorders Sci & Srvcs	Professor	5	Tenured	1.00	83,801	0		2,305	0	86,106	2.75%	89.1%
NHS	5102	Communication Disorders Sci & Srvcs	Professor	4	Tenured	1.00	82,910	0		2,280	0	85,190	2.75%	89.1%
NHS	5102	Communication Disorders Sci & Srvcs	Professor	1	Tenured	1.00	63,006	5,000	68,006	1,870	0	69,876	2.75%	75.5%
NHS		Communication Disorders Sci & Srvcs	Assoc Professor	12	Tenured	1.00	66,741	0	66,741	1,835	0	68,576	2.75%	82.5%
NHS	5102	Communication Disorders Sci & Srvcs	Assoc Professor	5	Tenured	1.00	61,442	0	- ,	1,690	0	,		81.3%
NHS		Communication Disorders Sci & Srvcs	Asst Professor	5	Tenure Track	1.00	55,419		,	1,524		,		
NHS		Communication Disorders Sci & Srvcs	Asst Professor	3	Tenure Track	1.00	53,288	0		1,465	0	,		85.3%
NHS		Communication Disorders Sci & Srvcs	Asst Professor	1	Tenure Track	1.00	53,820	0		0		,		85.5%
NHS		Communication Disorders Sci & Srvcs	Instructor		Contract Renewable	1.00	48,778	0	-, -	1,341	0	, -		83.6%
NHS		Communication Disorders Sci & Srvcs	Instructor		Contract Renewable	1.00	40,049		- ,	1,101	0	,		73.7%
NHS		Communication Disorders Sci & Srvcs	Lecturer		Contract Renewable	1.00	43,483	0	-,	1,196		,		82.0%
NHS		Communication Disorders Sci & Srvcs	Lecturer		Contract Renewable	.75	27,810	0	,	765		-,-		74.3%
NHS NHS		Allied Health Diag, Interv & Treat Profs	Sr Lecturer		Contract Renewable	1.00	47,356 59,201	0		1,302 1,628	0	,		86.7% 108.4%
NHS		Allied Health Diag, Interv & Treat Profs Public Health	Sr Lecturer Professor		Contract Renewable Tenured	1.00	84,653	0		2,328	0	,		75.0%
NHS		Public Health	Assoc Professor		Tenured	1.00	75,706	0		2,082				81.5%
NHS		Public Health	Assoc Professor		Tenured	1.00	71,296	0		1,961	0		2.75%	81.5%
NHS		Public Health	Asst Professor		Tenure Track	1.00	63,574	0		1,748		,		
NHS		Rehabilitation & Therapeutic Professions	Professor		Tenured	1.00	98,515	0		2,709				
NHS		Rehabilitation & Therapeutic Professions	Professor		Tenured	1.00	89,273	0	,	2,455	0	,		82.6%
NHS		Rehabilitation & Therapeutic Professions	Assoc Professor	4	Tenured	1.00	67,223	0		1,849	0	69,072	2.75%	83.3%
NHS	5123	Rehabilitation & Therapeutic Professions	Lecturer	4	Contract Renewable	1.00	42,841	0	42,841	1,178	0	44,019	2.75%	74.6%
NHS	5131	Dietetics & Clinical Nutrition Srvcs	Asst Professor	2	Tenure Track	1.00	48,800	0	48,800	1,342	0	50,142	2.75%	74.7%
NHS	5131	Dietetics & Clinical Nutrition Srvcs	Asst Professor	2	Tenure Track	1.00	64,500	0	64,500	1,774	0	66,274	2.75%	98.7%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	98,173	0	98,173	2,700	0	,		88.3%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	96,333	0		2,649	0	,		88.3%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	79,836	0		2,195		,		86.9%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	76,044	0		2,091	0	-,		84.3%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	74,230	0		2,041	0	,		
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	71,799	0	,	1,974	0	,		86.1%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured	1.00	71,799			1,974				86.1%
NHS NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenured Track	1.00	63,945			1,841		68,786		
NHS		Reg Nursing, Nursing Admin, Nursing Risrch and Clinical Reg Nursing, Nursing Admin, Nursing Risrch and Clinical			Tenure Track Tenure Track	1.00	82,393 77,140			2,266 2,121				
NHS		Reg Nursing, Nursing Admin, Nursing Residn and Clinical Reg Nursing, Nursing Admin, Nursing Residn and Clinical			Tenure Track	1.00	62,214					,		
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	62,214							
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	61,597			1,694		,		
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	58,800	0		1,617				
NHS		Reg Nursing, Nursing Admin, Nursing Resch and Clinical			Tenure Track	1.00	60,500			1,664				
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	61,000			1,678		,		
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	52,000			0	_			
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	60,000			0				

									FY17			FY17	FY17	FY17
	CIP			Years			FY16		Beginning			Final	Base	Final Base
	Code	012 0 1 2 1 11		in	_		Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track	1.00	60,500		,	0		,		83.5%
NHS NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Tenure Track Contract Renewable	1.00	60,000 60,900	0	,	1,650 1,675	0	61,650 62,575		85.1% 82.2%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Contract Renewable	1.00	60,900	0	,	1,675	0			82.2%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Contract Renewable	1.00	63,047	0	,	1,734	0			86.8%
NHS		Reg Nursing, Nursing Admin, Nursing Resch and Clinical			Contract Renewable	1.00	56,800	0		1,562	0			89.2%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Contract Renewable	1.00	61,623	0		1,695	0	63,318		100.3%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical			Contract Renewable	1.00	54,810	0		1,507	0			
NHS	5138	Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical	Lecturer	3	Contract Renewable	1.00	54,810	0	54,810	1,507	0	56,317	2.75%	93.7%
NHS		Reg Nursing, Nursing Admin, Nursing Rsrch and Clinical	Lecturer	2	Contract Renewable	1.00	56,800	0	,	1,562	0	58,362	2.75%	98.1%
PVA		Dance	Professor	7	Tenured	1.00	74,465			2,048	0	76,513		80.8%
PVA		Dramatic/Theatre Arts & Stagecraft	Professor		Tenured	1.00	77,863	0	,	2,141	0	80,004		81.6%
PVA	5005	Dramatic/Theatre Arts & Stagecraft	Professor		Tenured	1.00	83,455		,	2,295	0	85,750		87.4%
PVA		Dramatic/Theatre Arts & Stagecraft	Professor		Tenured	1.00	75,080	0	,	2,065	0	77,145		81.8%
PVA PVA		Dramatic/Theatre Arts & Stagecraft	Professor Professor		Tenured	1.00	69,178 56,458		,	1,902 1,690	0	71,080 63,148		80.2% 72.9%
PVA		Dramatic/Theatre Arts & Stagecraft Dramatic/Theatre Arts & Stagecraft	Assoc Professor	E	Tenured Tenured	1.00	56,076			1,542	0	,		83.6%
PVA		Dramatic/Theatre Arts & Stagecraft  Dramatic/Theatre Arts & Stagecraft	Assoc Professor		Tenured	1.00	56,076		,	1,542	0	- ,-		83.6%
PVA		Dramatic/Theatre Arts & Stagecraft	Asst Professor		Tenure Track	1.00	50,196			1,380	0	51,576		86.9%
PVA		Dramatic/Theatre Arts & Stagecraft	Asst Professor		Tenure Track	1.00	50,196		,	1,380	0			86.9%
PVA	5005	Dramatic/Theatre Arts & Stagecraft	Asst Professor	7	Tenure Track	1.00	50,196	0	50,196	1,380	0	51,576	2.75%	86.9%
PVA	5005	Dramatic/Theatre Arts & Stagecraft	Asst Professor	6	Tenure Track	1.00	48,979	0	48,979	1,347	0	50,326	2.75%	84.8%
PVA	5005	Dramatic/Theatre Arts & Stagecraft	Asst Professor	1	Tenure Track	1.00	46,350	0	46,350	0	0	46,350	.00%	82.1%
PVA	5005	Dramatic/Theatre Arts & Stagecraft	Asst Professor	4	Contract Renewable	1.00	47,513	0	,	1,307	0	-,-		83.9%
PVA		Fine & Studio Art	Professor		Tenured	1.00	85,054	0	,	2,339	0	- ,		81.5%
PVA		Fine & Studio Art	Professor		Tenured	1.00	78,997	0	- ,	2,172		- ,		81.4%
PVA		Fine & Studio Art	Professor		Tenured	1.00	120,992	0		3,327	0	124,319		130.7%
PVA		Fine & Studio Art	Professor		Tenured	1.00	72,161	0		1,984	0			81.1%
PVA PVA			Professor		Tenured Tenured	1.00	68,188 70,764	0	,	1,875 1,946	0			81.7% 84.8%
PVA		Fine & Studio Art Fine & Studio Art	Professor Professor	- 4	Tenured	1.00	57,340			1,714	0	64,054		75.5%
PVA		Fine & Studio Art	Assoc Professor	f	Tenured	1.00	57,340			1,577	0			83.4%
PVA		Fine & Studio Art	Assoc Professor		Tenured	1.00	77,034	0		2,118	0	79,152		114.3%
PVA		Fine & Studio Art	Assoc Professor	3	Tenured	1.00	55,447	0		1,525	0	56,972		83.1%
PVA		Fine & Studio Art	Assoc Professor	5	Tenure Track	1.00	56,590	0		1,556	0	58,146	2.75%	83.1%
PVA	5007	Fine & Studio Art	Assoc Professor	4	Contract Renewable	1.00	55,790	0	55,790	1,534	0	57,324	2.75%	82.8%
PVA	5007	Fine & Studio Art	Assoc Professor	3	Contract Renewable	1.00	55,447	0	,	1,525	0	56,972	2.75%	83.1%
PVA		Fine & Studio Art	Asst Professor		Tenure Track	1.00	47,516		,	1,307	0	48,823		84.3%
PVA		Music	Professor		Tenured	1.00	85,905	0	00,000	2,362	0	88,267		83.6%
PVA		Music	Professor		Tenured	1.00	79,182			2,178	0	81,360		83.6%
PVA		Music	Professor		Tenured	1.00	79,737	0		2,193	0	- ,		85.8%
PVA		Music	Professor		Tenured	1.00	79,737	0		2,193	0	- ,		85.8%
PVA PVA		Music Music	Professor Professor	14	Tenured Tenured	1.00	79,737 77,244	0		2,193 2,124	0	81,930 79,368		85.8% 83.9%
PVA		Music	Professor		Tenured	1.00	77,244	0	,	2,124	0			83.9%
D\/A			Professor		? Tenured	1.00	75,447			2,124		77,522		
PVA		Music	Professor		? Tenured	1.00	97,389			2,678				
PVA		Music	Professor		Tenured	1.00	82,701		,	2,274				93.4%
PVA		Music	Professor		Tenured	1.00	71,712		,	1,972				83.5%
PVA			Professor	7	Tenured	1.00	71,712			1,972				
PVA	5009	Music	Professor		Tenured	1.00	69,471	0	69,471	1,910	1,351	72,732		85.0%
PVA			Professor		Tenured	1.00	69,471			1,910		72,732		85.0%
PVA			Professor		Tenured	1.00	68,724							
PVA			Professor		Tenured	1.00	68,724							
PVA			Professor		Tenured	1.00	67,977							
PVA	5009	Music	Professor	2	Tenured	1.00	67,977	0	67,977	1,869	1,474	71,320	4.92%	85.2%

	CIP			Years			FY16		FY17 Beginning			FY17 Final	FY17 Base	FY17 Final Base
	Code			in			Base	Promotion	Base	MOE	Provost	Base	Salary	Salary % of
College	(4-digits)	CIP Code Description	Rank	Rank	Tenure	FTE	Salary	Increase	Salary	Increase	Discretion	Salary	% Increase	CUPA Median
PVA	5009	Music	Professor	2	Tenured	1.00	67,977	0	67,977	1,869	1,474	71,320	4.92%	85.2%
PVA	5009		Professor	2	Tenured	1.00	82,081	0	82,081	2,257	0	84,338		100.8%
PVA	5009	Music	Professor	1	Tenured	1.00	60,804	5,000	65,804	1,810	0	67,614		81.7%
PVA	5009	Music	Assoc Professor	6	Tenured	1.00	60,804	0	60,804	1,672	0	62,476		88.7%
PVA	5009	Music	Assoc Professor	4	Tenured	1.00	60,059	0	60,059	1,652	0	61,711	2.75%	89.3%
PVA	5009	Music	Assoc Professor	4	Tenured	1.00	60,059	0	60,059	1,652	0	61,711	2.75%	89.3%
PVA	5009	Music	Assoc Professor	3	Tenured	1.00	59,859	0	59,859	1,646	0	61,505	2.75%	90.0%
PVA	5009	Music	Assoc Professor	2	Tenured	1.00	59,628	0	59,628	1,640	0	61,268	2.75%	90.5%
PVA	5009	Music	Assoc Professor	2	Tenured	1.00	59,628	0	59,628	1,640	0	61,268	2.75%	90.5%
PVA	5009	Music	Assoc Professor	2	Tenured	1.00	59,628	0	59,628	1,640	0	61,268	2.75%	90.5%
PVA	5009	Music	Assoc Professor	1	Tenured	1.00	56,383	3,000	59,383	1,633	0	61,016	2.75%	91.1%
PVA	5009	Music	Assoc Professor	1	Contract Renewable	1.00	51,258	3,000	54,258	1,492	0	55,750	2.75%	83.2%
PVA	5009	Music	Asst Professor	5	Tenure Track	1.00	50,686	0	50,686	1,394	0	52,080	2.75%	89.7%
PVA	5009	Music	Asst Professor	4	Tenure Track	1.00	49,176	0	49,176	0	0	49,176	.00%	85.6%
PVA	5009	Music	Asst Professor	4	Tenure Track	1.00	48,234	0	48,234	1,326	0	49,560	2.75%	86.2%
PVA	5009	Music	Asst Professor	4	Tenure Track	1.00	49,176	0	49,176	1,352	0	50,528	2.75%	87.9%
PVA	5009	Music	Asst Professor	4	Tenure Track	1.00	49,176	0	49,176	1,352	0	50,528	2.75%	87.9%
PVA	5009	Music	Asst Professor	4	Tenure Track	1.00	49,207	0	49,207	1,353	0	50,560	2.75%	88.0%
PVA	5009	Music	Asst Professor	4	Tenure Track	1.00	49,207	0	49,207	1,353	0	50,560	2.75%	88.0%
PVA	5009	Music	Asst Professor	3	Tenure Track	1.00	47,045	0	47,045	1,294	0	48,339	2.75%	84.9%
PVA	5009	Music	Asst Professor	3	Tenure Track	1.00	47,045	0	47,045	1,294	0	48,339	2.75%	84.9%
PVA	5009	Music	Asst Professor	2	Tenure Track	1.00	46,350	0	46,350	1,275	0	47,625	2.75%	84.5%
PVA	5009	Music	Asst Professor	1	Tenure Track	1.00	46,350	0	46,350	1,275	0	47,625	2.75%	85.4%
PVA	5009	Music	Asst Professor	1	Tenure Track	1.00	46,350	0	46,350	1,275	0	47,625	2.75%	85.4%
PVA	5009	Music	Asst Professor	1	Tenure Track	1.00	46,350	0	46,350	1,275	0	47,625	2.75%	85.4%
PVA	5009	Music	Asst Professor	4	Contract Renewable	1.00	49,176	0	49,176	1,352	0	50,528	2.75%	87.9%
UC	0301	Conservation & Research	Instructor	2	Contract Renewable	1.00	45,000	0	45,000	1,238	0	46,238	2.75%	79.9%
UC	2613	Ecology, Evolution & Population	Asst Professor	1	Tenure Track	1.00	50,000	0	50,000	1,375	0	51,375	2.75%	71.3%
UC		Ecology, Evolution & Population	Asst Professor	1	Tenure Track	1.00	57,000	0	57,000	0	0	57,000	.00%	79.1%
Total						522.4	35,991,574	119,500	36,111,072	892,995	43,128	37,047,195		