



## **MINUTES**

**Trustees Present:** Greg Anton (chair), Dick Monfort, Maia Babbs, Brenda Campos-Spitze, Prateek Dutta, Fritz Fischer, Steve Jordan, Annette Martinez, Audra Yocum

**University Staff Present:** Andy Feinstein, Darren Dunn, Tamra English, Kirsty Fleming, Keith Humphrey, Leila McCamey, Jennifer McDuffie, Harmony Newman, Dale Pratt, Lori Riley, Allie Steg Haskett, Phil Wyperd

**Guest(s):** Dan Curran, Crowe LLP (*via Zoom*)

### **I. Call to Order / Roll / Approval of Agenda**

Finance and Audit Committee Chair Greg Anton called the meeting to order at 1:30 p.m. General Counsel Tamra English noted the roll.

The agenda was approved unanimously by all Board members in attendance.

### **II. Welcome and Update**

President Feinstein began by thanking Vice President Dale Pratt and his team for their continued efforts in preparing financial analyses and recommendations to include more conservative enrollment estimates, additional cost-saving measures, and forecasting models that take a cautious approach in the out-years. Feinstein added that a more detailed update on enrollment projections, trends among new students, and long-term forecasts will be presented at the regular Board meeting.

### **III. Discussion Items**

#### **A. FY25 Audit, Annual Report and Athletics Financial Report**

Vice President Dale Pratt invited Assistant Vice President Leila McCamey to summarize the annual audit report results. McCamey reported that the regular audit results were clean with no findings or recommendations and noted that the Colorado Legislative Audit Committee accepted the audit reports on January 21, 2026. McCamey then introduced Dan Curran, partner at Crowe, LLP who reviewed the audit process and findings. He outlined the reporting structure, described the scope of the audit, and confirmed there were no findings or inefficiencies. He further stated that the university is in compliance with state reporting requirements, with no adjustments to the financial statements. He also noted a new reporting model with updated disclosures to be addressed in the next audit. Additionally, he summarized the UNC NCAA Department of Athletics Financial

report, including procedures, updates, compliance, expenses, and salaries, all of which resulted in a standard clean report. Finance and Audit Committee Chair Anton thanked Curran and Crowe, LLP for their work.

## **B. FY26 Q2 Financial Report and Forecast**

Pratt presented the second quarter forecast for the current fiscal year, highlighting operating budget performance, cash balances, budget reductions and adjustments, reserves, expenses, net enrollment revenue, retention rates, changes in state funding, and key factors affecting the overall cash position.

Pratt also introduced the new reporting format and reviewed operating expenses, capital reserves, debt service, net changes in operating cash, foundation funding, College of Osteopathic Medicine (COM) operating expenses, net revenues, designated and restricted foundation funds, employee turnover data, unexpected expenses, and corrections made to the first-quarter report. He outlined the impact of capital payment timing, reviewed uncommitted cash, the COM escrow reserve, operational and capital reserves, and actions taken in the fall to address the operating deficit.

He further reviewed mid-year budget reductions, to include changes made in the fall to account for payouts related to separation agreements, leave balances, and additional cost savings in both personnel and non-personnel areas. He also discussed reporting structures, upcoming decisions, and forward-looking budget planning to improve projections of revenue and spending commitments.

Discussion included requests for clarification of expense reporting, the net impact of budget adjustments on operating cash, capital reserve funds, maintenance expenses, allocations for capital projects, bond payments, and student fees. Additional topics included the use of student fee revenue, allowable uses of capital reserves, secondary fee applications, long-term obligations to bond holders, cash flow consideration, foundation support, and confirmation that state funding is sufficient for the COM building.

## **C. FY27 Outlook**

Pratt outlined key budget assumptions for the FY2027 outlook including projected enrollment and retention, overall revenues and expenses, and divisional allocations needed to meet budget reduction targets. He reviewed state funding projections and summarized CHEIBA discussions, noting that ongoing efforts are focused on identifying efficiencies across organizational structure, contracts, and operations.

He emphasized that targeted reductions will incorporate strategic investments in areas such as marketing and student support and stressed the need to continue pursuing efficiencies while recognizing that cost reductions alone will not be sufficient to address the structural deficit and that state funding assumptions remain a significant driver of overall outcomes.

Pratt indicated a projected 3% increase in tuition and fee rates, 6% and 5% increases in room and board respectively, with no change in occupancy, and a 1% increase in state funding. Expense assumptions include a 3% compensation increase effective January 2027, a 10% increase in benefit premiums beginning January 2027, and a 2.6% inflationary increase in non-personnel costs.

Pratt also provided an outlook for the UNC COM highlighting its potential to be transformative for the university's future with full enrollment anticipated for FY2030, positive cash flow projected by FY2029, and full self-sustainability, thereafter, as required by the state. The COM is expected to have broader impacts across other academic programs and the institution.

Discussion included pending enrollment confirmations, early indicators for the state budget, key budget assumptions, revenue expectations, Joint Budget Committee figure-setting timelines, anticipated changes to group health benefits, impacts of enrollment trends on operating expenses, and scenario planning. The trustees expressed appreciation to the administration and staff for developing the reports and conducting the analysis to support forecasting and planning efforts.

#### **IV. Executive Session**

With no further discussion or business, Chair Anton asked General Counsel English to make the following announcement to take the Board into executive session:

Pursuant to C.R.S. §24-6-402, the University of Northern Colorado Board of Trustees will go into Executive Session to discuss the sale of Educational Broadband Services as per C.R.S. §24-6-402(3)(a)(I) and to receive legal advice regarding pending personnel issues pursuant to C.R.S. §24-6-402(3)(b)(I).

Chair Anton sought a motion to take the Board into executive session. A motion was made by Vice Chair Jordan, seconded by Chair Monfort, and approved by all Board members in attendance. The Board invited relevant staff members to join the executive session. The Board entered executive session at 3:14 p.m.

Following executive session, General Counsel English provided a public record of affirmation regarding the executive session and reconvened the regular meeting at 5:43 p.m.

**V. Adjourn**

With no further discussion or business, Chair Anton asked for a motion to adjourn the meeting. A motion to adjourn was made, seconded, and approved by all Board members in attendance. The meeting was adjourned at 5:44 p.m.