



UNIVERSITY OF
NORTHERN COLORADO
Office of the Provost

Dear Colleagues,

On the occasion of the 125th anniversary of the University of Northern Colorado, it is appropriate to think about our future in the context of our past. The history of UNC reveals a strong capacity for collective introspection and adaptation. UNC faculty and staff have regularly reflected on how to remain true to the university's mission while broadening the curriculum and reaching new populations of students.

Drawing from assets in institutional soul searching, enriched with optimism and resourcefulness, our predecessors seized opportunities to expand from a small teacher's college into a comprehensive undergraduate university and ultimately into a doctoral research university. Throughout the generations, UNC has remained an exemplary institution that has served the common good—one student at a time.

We are now called on to apply our capacities for analysis, optimism, and resourcefulness to challenges in a new era. Inescapable realities—and incredible prospects—engage us in the redesign of our academic programs, recruitment strategies, instructional formats, and advisement.

[In this report](#) I walk you through the major issues we are facing, the plans that are underway to address them, and the ways in which you can help. These issues pertain to funding trends that President Norton and I have been talking with you about over the last few years, with constraints now having evolved sufficiently to require a concerted response.

I look forward to your participation as we adjust our efforts in the months and years ahead. Together, we can write another magnificent chapter in UNC's history.

A handwritten signature in black ink that reads "Robbyn Wacker".

Robbyn R. Wacker, Ph.D.
Provost and Senior Vice President
Carter Hall 4007
Greeley, CO 80639
970-351-1582