# UNIVERSITY OF NORTHERN COLORADO: FINANCIAL REPORT 03/31/2014

#### **OVERVIEW**

Financial highlights of the fiscal year 2013-14 3<sup>rd</sup> quarter financial report are summarized below:

#### Cash (pages 2-3)

• The University's cash totals \$88.8 million with \$38.7 million in centralized reserves.

#### Reserves (page 3)

• Reserves are currently \$38.7 million, with \$23.2 million in the University Reserve.

#### **Accounts Receivable (page 4)**

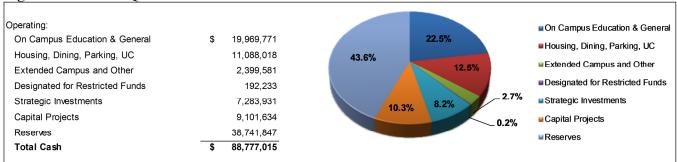
• The 3<sup>rd</sup> quarter net accounts receivable is \$7.4 million, which is \$759,697 less than last year at this time.

#### **Operating Forecast (page 5)**

- Our fiscal year 2013-14 operating budget 3<sup>rd</sup> quarter forecast shows expenses and transfers exceeding revenue by \$8.7 million. Details of revenues, expenditures and transfers:
  - Net Revenue is forecasted to be \$173.8 million.
    - Tuition, fees and room & board, net of discounting, are \$117.4 million.
    - State appropriations are \$33.6 million.
    - Foundation support is \$6.0 million.
    - All other revenue is \$16.8 million.
  - o Personnel expenditures are \$118.9 million.
  - o Non-personnel expenditures are \$42.0 million.
  - o Mandatory operating transfers for capital debt are \$11.0 million.
  - Non-mandatory operating transfers to capital projects, strategic investments, and capital reserves are \$10.6 million.

Total cash as of the 3<sup>rd</sup> quarter ending March 31, 2014, is \$88.8 million. Figure 1 shows amounts available for operating, strategic investments, capital projects, and reserves. (Note: Restricted funds have money owed to them from the grantors; until the restricted funds are received, the balances are supported by operating funds.)

Figure 1. FY14 3<sup>rd</sup> Quarter Cash Balance



The cash flow trend has been relatively consistent over the last four years, as shown in Figure 2. The low point during the year has traditionally occurred in mid-August and is a good point for benchmarking purposes. This is noted with the letter "A" in the graph.



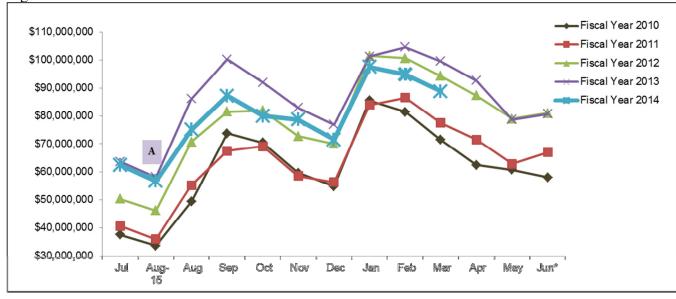


Table 1. Ending Cash Balance

Month	2010	2011	2012	2013	2014
Jul	37,556,721	40,705,795	50,412,874	63,687,414	62,564,780
Aug-15	33,686,413	35,979,777	46,162,394	58,163,368	56,778,921
Aug	49,416,281	55,299,254	70,718,449	86,041,929	75,042,476
Sep	73,785,425	67,525,865	81,493,849	100,224,416	87,172,851
Oct	70,479,779	69,092,272	81,860,719	92,027,359	79,928,173
Nov	59,763,724	58,623,010	72,700,349	82,859,466	78,689,806
Dec	54,920,152	56,434,663	69,990,842	76,860,713	71,509,152
Jan	85,483,248	83,877,579	101,358,936	101,228,767	97,526,719
Feb	81,409,777	86,454,766	100,610,443	104,469,317	94,867,317
Mar	71,434,865	77,466,620	94,302,314	99,487,663	88,777,015
Apr	62,491,426	71,497,091	87,313,190	92,693,707	
May	60,836,341	62,962,073	78,996,119	78,621,639	
Jun*	58,076,672	67,076,266	80,930,581	80,640,709	

<sup>\*</sup>The June balances in 2011 and 2012 have been adjusted to reflect unrestricted cash held at Arlington Park.

#### **CASH RESERVES**

Our cash reserves, which is cash that is segregated from our operating, strategic investment, and capital balances, provide a cushion for operational contingencies and more significant risks, but more importantly, positions us to make critical investments and foster innovation. Table 2 shows cash reserves as of the 3<sup>rd</sup> quarter ending March 31, 2014.

Table 2. Cash Reserves Summary at 03/31/2014

Mandatory		
Bonded R&R	\$	750,000
Capital		
Auxiliary Building		3,793,256
State Building & Rebate		4,812,292
Smart Classroom		456,766
Student Fees		2,394,250
Other		
Variable Rate Debt Service		370,000
Risk Management and Insurance		2,650,000
Student Fees		325,000
University Reserve		23,190,283
Total Reserves	\$	38,741,847
	:	

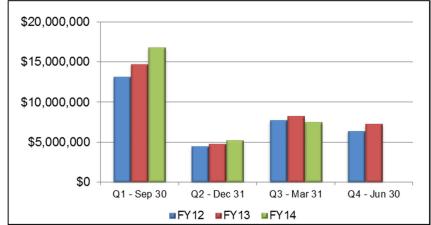
#### ACCOUNTS RECEIVABLE

Table 3 and Figure 3 show that the FY14 3<sup>rd</sup> quarter balance in student accounts receivable is \$759,697 less than the previous year.

Table 3. Student Accounts Receivable (Net)

	FY12	FY13	FY14
Q1 - Sep 30	\$ 13,086,450	\$ 14,672,636	\$ 16,824,672
Q2 - Dec 31	\$ 4,493,187	\$ 4,793,827	\$ 5,248,699
Q3 - Mar 31	\$ 7,704,463	\$ 8,195,213	\$ 7,435,516
Q4 - Jun 30	\$ 6,377,234	\$ 7,212,570	

Figure 3. Student Accounts Receivable (Net)



Net Student Accounts Receivable includes the accounting estimate for uncollectible accounts, or "bad debt." Table 4 shows the amount we believe will be collected, categorized by days outstanding.

Table 4. Accounts Receivable Aging at 03/31/2014

	FY14	FY14	FY14	FY13					
Days	Gross AR	Allowance	Net AR	Net AR					
0 to 150*	\$5,534,886	\$107,790	\$5,427,096	\$6,370,230					
151 to 360	1,658,598	273,669	1,384,929	1,278,655					
361 to 540	1,059,722	529,861	529,861	453,134					
541 to 810	1,337,568	1,243,938	93,630	93,194					
811 & Over	5,353,897	5,353,897	-	-					
Total	\$14,944,671	\$7,509,155	\$7,435,516	\$8,195,213					
* This aging bud	* This aging bucket includes "guaranteed" payments from 3rd parties.								

## OPERATING BUDGET

	For the	Quarter Ended I	March 31, 2014 <sup>1</sup>				
		Original	Annual	Variance	% of	Actual at	% Actual
	Notes	Budget	Forecast	fav (unfav)	Total	03/31/2014	to Budget
REVENUES	•						
Tuition-Resident	2	\$ 60,880,821	\$ 56,820,131	,	32.7%	\$ 52,020,633	85.4%
Tuition-NonResident	2	16,072,385	16,524,609	452,224	9.5%	14,386,008	89.5%
Tuition-WICHE/WUE NonRes	2	5,811,831	6,260,364	448,533	3.6%	6,454,302	111.1%
Student Fees	2	10,921,070	10,467,200	(453,870)	6.0%	9,571,195	87.6%
Academic Fees-General Funds	2	5,592,820	5,061,900	(530,920)	2.9%	4,616,947	82.6%
Tuition-Extended Studies	3	12,624,631	12,982,804	358,173	7.5%	8,506,608	67.4%
Academic Fees - Extended Studies	3	83,900	155,700	71,800	0.1%	128,708	153.4%
Room and Board		32,815,708	30,223,300	(2,592,408)	17.4%	29,915,128	91.2%
Subtotal Tuition, Fees and Room & Board		144,803,166	138,496,008	(6,307,158)	79.7%	125,599,530	86.7%
Scholarships	4	(17,954,800)	(16,460,300)	1,494,500	-9.5%	(15,833,286)	88.2%
Graduate GA/TA Waivers	4	(4,060,409)	(3,734,860)	325,549	-2.1%	(3,654,797)	90.0%
R & B Waivers		(1,135,228)	(940,700)	194,528	-0.5%	(907,170)	79.9%
Subtotal Discounting	•	(23,150,437)	(21,135,860)	2,014,577	-12.2%	(20,395,252)	88.1%
COF Resident	5	15,177,600	13,911,284	(1,266,316)	8.0%	13,165,073	86.7%
Fee For Service	5	18,460,540	19,726,856	1,266,316	11.4%	13,845,402	75.0%
Subtotal State Support	•	33,638,140	33,638,140	-	19.4%	27,010,475	80.3%
Restricted Gifts for Operations	6	4,770,330	4,295,000	(475,330)	2.5%	2,930,396	61.4%
Foundation Unrestricted Other Revenue	6	1,700,000	1,700,000	-	1.0%	232,040	13.6%
Subtotal Foundation Support	•	6,470,330	5,995,000	(475,330)	3.5%	3,162,437	48.9%
Other Auxiliary Services	7	7,579,646	7,528,600	(51,046)	4.3%	6,047,541	79.8%
Restricted Grant Facilities/Admin Recovery	7	781,000	641,200	(139,800)	0.4%	473,478	60.6%
Other Revenue	7	7,329,733	7,158,700	(171,033)	4.1%	5,818,478	79.4%
Net Non-Operating Revenues	7	1,918,833	1,438,300	(480,533)	0.8%	1,026,712	53.5%
Subtotal Other Revenue		17,609,212	16,766,800	(842,412)	9.6%	13,366,209	75.9%
*NET REVENUES		\$179,370,411	\$173,760,088			\$148,743,399	82.9%
EXPENSES AND MANDATORY TRANSFERS		ψ175,576,411	ψ175,700,000	ψ(5,010,525)	100.0 /0	ψ140,140,033	02.3 /0
Faculty Salaries	8	\$ 42,623,938	\$ 41,668,400	\$ 955,538	24.2%	\$ 31,703,014	74.4%
Exempt Salaries	8	23,588,582	23,324,700	263,882	13.6%	17,275,439	73.2%
Classified Salaries	8	19,514,994	19,386,300	128,694	11.3%	14,572,473	74.7%
Graduate Stipends	8	4,227,609	4,553,138	(325,529)	2.6%	3,581,999	84.7%
Other Wages/Compensation	8	5,976,040	5,533,300	442,740	3.2%	4,071,814	68.1%
Fringe Benefits	8	24,100,000	24,423,265	(323,265)	14.2%	18,152,396	75.3%
Subtotal Personnel Expenses	•	120,031,163	118,889,103	1,142,060	69.2%	89,357,135	74.4%
Cost of Sales	9	6,329,786	5,080,600	1,249,186	3.0%	3,850,612	60.8%
Other Current Expenses	9	9,632,823	9,299,700	333,123	5.4%	7,320,878	76.0%
Purchased Services	9	9,778,427	8,884,600	893,827	5.2%	6,276,921	64.2%
		0,770,127	0,001,000				80.6%
Sunnies	9	5 302 410	6 662 300	(1.359.890)	3 9%	42/3/9/	
Supplies Utilities	9 9	5,302,410 5,750,817	6,662,300 6.589,000	(1,359,890) (838,183)	3.9% 3.8%	4,273,797 4,739,336	82.4%
Utilities	9	5,750,817	6,589,000	(838,183)	3.8%	4,739,336	
Utilities Travel	9 9	5,750,817 4,018,326	6,589,000 3,513,700	(838,183) 504,626	3.8% 2.0%	4,739,336 2,643,526	65.8%
Utilities Travel Capital	9	5,750,817 4,018,326 2,044,601	6,589,000 3,513,700 1,975,300	(838,183) 504,626 69,301	3.8% 2.0% 1.1%	4,739,336 2,643,526 2,061,146	65.8% 100.8%
Utilities Travel Capital Subtotal Non-personnel Expenses	9 9 9	5,750,817 4,018,326 2,044,601 <b>42,857,190</b>	6,589,000 3,513,700 1,975,300 <b>42,005,200</b>	(838,183) 504,626	3.8% 2.0% 1.1% <b>24.4%</b>	4,739,336 2,643,526 2,061,146 <b>31,166,216</b>	65.8% 100.8% <b>72.7%</b>
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service	9 9 9	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126	(838,183) 504,626 69,301	3.8% 2.0% 1.1% <b>24.4%</b> 5.6%	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148	65.8% 100.8% <b>72.7%</b> 71.1%
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease	9 9 9	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256	(838,183) 504,626 69,301	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8%	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531	65.8% 100.8% <b>72.7%</b> 71.1% 69.5%
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers	9 9 9 10	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b>	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b>	(838,183) 504,626 69,301 <b>851,990</b>	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b>	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b>	65.8% 100.8% <b>72.7%</b> 71.1% 69.5% <b>70.9%</b>
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers TOTAL EXPENSES AND MANDATORY TREES	9 9 9 10 10 10	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b> \$173,906,735	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b> \$171,912,685	(838,183) 504,626 69,301	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b>	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b> \$128,336,029	65.8% 100.8% <b>72.7%</b> 71.1% 69.5%
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers TOTAL EXPENSES AND MANDATORY TRES	9 9 9 10 10 10	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b>	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b> \$171,912,685 \$ 1,847,403	(838,183) 504,626 69,301 851,990 - - - \$ 1,994,050	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b>	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b> \$128,336,029 \$20,407,369	65.8% 100.8% <b>72.7%</b> 71.1% 69.5% <b>70.9%</b> <b>73.8%</b>
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers TOTAL EXPENSES AND MANDATORY TRES *NET REVENUES LESS EXP & MANDATORY Net Transfer-Other	9 9 9 10 10 7 TRFRS	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b> \$173,906,735 \$5,463,676	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b> \$171,912,685 \$ 1,847,403	(838,183) 504,626 69,301 851,990 - - \$ 1,994,050	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b> <b>100.0%</b>	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b> \$128,336,029 \$20,407,369 18,305	65.8% 100.8% 72.7% 71.1% 69.5% 70.9% 73.8%
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers TOTAL EXPENSES AND MANDATORY TRES *NET REVENUES LESS EXP & MANDATORY Net Transfer-Other Net Transfer-Projects	9 9 9 10 10 7 TRFRS	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b> \$173,906,735 \$ 5,463,676	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b> \$171,912,685 \$ 1,847,403	(838,183) 504,626 69,301 851,990 - - - \$ 1,994,050	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b> <b>100.0%</b> 0.0% 8.4%	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b> \$128,336,029 \$20,407,369 18,305 336,505	65.8% 100.8% 72.7% 71.1% 69.5% 70.9% 73.8%
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Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers TOTAL EXPENSES AND MANDATORY TRES *NET REVENUES LESS EXP & MANDATORY Net Transfer-Other Net Transfer-Projects Net Transfers-Strategic Investment/Other Transfer Out-Capital Reserves	9 9 9 10 10 7 TRFRS	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b> \$173,906,735 \$5,463,676	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b> \$171,912,685 \$ 1,847,403 888,600 2,596,603 7,089,316	(838,183) 504,626 69,301 <b>851,990</b> - - \$ <b>1,994,050</b>	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b> 100.0% 8.4% 24.6% 67.0%	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b> \$128,336,029 \$20,407,369 18,305 336,505 2,596,603 7,004,193	65.8% 100.8% 72.7% 71.1% 69.5% 70.9% 73.8% 0.0% 100.0% 98.8%
Utilities Travel Capital Subtotal Non-personnel Expenses Mandatory Transfer Out-Debt Service Mandatory Transfer Out-Capital Lease Subtotal Mandatory Transfers TOTAL EXPENSES AND MANDATORY TRES *NET REVENUES LESS EXP & MANDATORY Net Transfer-Other Net Transfer-Projects Net Transfers-Strategic Investment/Other	9 9 9 10 10 <b>S</b> <b>YTRFRS</b>	5,750,817 4,018,326 2,044,601 <b>42,857,190</b> 9,606,126 1,412,256 <b>11,018,382</b> \$173,906,735 \$ 5,463,676	6,589,000 3,513,700 1,975,300 <b>42,005,200</b> 9,606,126 1,412,256 <b>11,018,382</b> \$171,912,685 \$ 1,847,403 888,600 2,596,603	(838,183) 504,626 69,301 <b>851,990</b> - - \$ <b>1,994,050</b>	3.8% 2.0% 1.1% <b>24.4%</b> 5.6% 0.8% <b>6.4%</b> <b>100.0%</b> 8.4% 24.6%	4,739,336 2,643,526 2,061,146 <b>31,166,216</b> 6,831,148 981,531 <b>7,812,679</b> \$128,336,029 \$20,407,369 18,305 336,505 2,596,603	65.8% 100.8% 72.7% 71.1% 69.5% 70.9% 73.8%

See Explanation of Notes on page 6.

Notes to Third Quarter Budget to Forecast Report (page 5)  The budget to forecast report includes operating and restricted gift funds from the Foundation. This report does not include strategic investments, innovation, interested projects, restricted grants and contracts, restricted financial aid or reservation report shows the forecast to budget variance indicating how the university expensions.	
Foundation. This report does not include strategic investments, innovation, inte capital projects, restricted grants and contracts, restricted financial aid or reserv report shows the forecast to budget variance indicating how the university expe	
capital projects, restricted grants and contracts, restricted financial aid or reserv report shows the forecast to budget variance indicating how the university expe	
report shows the forecast to budget variance indicating how the university expe	e funds. The
measure against the budget for the fiscal year.	
Main campus tuition and fees are 54.7% of the forecasted revenues, and are exp	pected to be
\$4.1 million less than budget in fiscal year 2013-14. Undergraduate student cred	
forecasted to be 5.6% below budget creating a shortfall of \$3.3 million. Gradus	
hours are forecasted to be 0.2% greater than budget, generating \$179,000 in add	
revenue. Student fees and academic fees combined are projected to be \$1.0 mill	
budget because they are directly related to undergraduate credit hours.	
3 Extended campus tuition and fees are projected to be \$430,000 greater than bud	lget.
Discounting includes scholarship expense, graduate tuition waivers, and room a	
4 waivers. Total discounting is projected to be \$2.0 million less than budget, due	
undergraduate enrollment shortfall and lower than budgeted housing occupancy	
State support is 19.4% of forecasted revenue. There will be fewer COF eligible	credit hours
but the shortfall in COF is expected to be offset as additional Fee-For-Service re	evenue.
Support from the UNC Foundation is from gifts that are restricted for program s	support or
capital. UNC also has an agreement with the Foundation to receive \$1.7 million	dollars in
unrestricted support, which will be used for institutional scholarships. Total Foundation	undation
support is forecasted at \$6.0 million, or 3.5% of revenue.	
Other sources of revenue comprise 9.6% of revenue and come from parking, ret	tail sales,
athletics events, vending, licensing, theatre, grant administrative revenue, late for	ees, and
treasury interest. The forecasts for these revenues are \$842,000 less than budget	t because
retail sales in Bear Logic were down during student orientation, parking permits	s are less
than budget (which corresponds to the drop in enrollment) and retail sales in au	xiliaries are
lagging behind the first three quarters of last fiscal year.	
Personnel expenditures are 69.2% of total expenses and mandatory transfers. W	e forecast
\$1.1 million in savings from budget.	
Non-personnel expenditures are 24.5% of total expenditures and mandatory train	
9 expect that these expenses will be \$852,000 below budget. Utilities are forecast	ed to be
more than budget due to increases in electricity and heating costs.	
Mandatory transfers are for bond debt and capital leases and amount to 6.4% of	
expenditures and mandatory transfers. The net revenue to the University after n	nandatory
transfers is budgeted to be \$5.5 million, while the forecast is \$2.3 million.	
Non-mandatory transfers are transfers from the operating budget to the capital budget budget to the capital budget budg	oudget,
strategic investment budget, reserves, and occasionally to restricted budgets.	

#### MAIN CAMPUS RESIDENT AND NON-RESIDENT TUITION DETAIL

	В	Budget				Fo	recast			Variance at 03/31/2014
Undergrad Main Campus	Resident	Non-Resident	WUE	Total	Undergrad Main Campus	Resident	Non-Resident	WUE	Total	Total
Fall 13	\$ 24,839,139		\$ 2,828,918	\$ 32,529,089	Fall 13	\$ 23,513,420	\$ 4,542,931	\$ 3,033,500	\$ 31,089,851	\$ (1,439,238)
Interim 13-14	313,278	1 ' ' '	21,175	388,405	Interim 13-14	322,862	56,479	44,283	423,624	35,219
Spring 14	22,517,793	4,396,348	2,598,308	29,512,449	Spring 14	21,031,472	4,223,037	2,775,217	28,029,726	(1,482,723)
Summer 14	3,429,644	773,826	363,430	4,566,900	Summer 14	3,099,191	608,316	407,364	4,114,871	(452,029)
Total FY14	\$ 51,099,854	\$ 10,085,158	\$ 5,811,831	\$ 66,996,843	Total FY14	\$ 47,966,945	\$ 9,430,763	\$ 6,260,364	\$ 63,658,072	\$ (3,338,771)
Graduate Main Campus	Resident	Non-Resident	WICHE	Total	Graduate Main Campus	Resident	Non-Resident	WICHE	Total	Total
Fall 13	\$ 4,090,113	\$ 2,747,277	\$ -	\$ 6,837,390	Fall 13	\$ 3,753,121	\$ 3,259,190	\$ -	\$ 7,012,311	\$ 174,921
Interim 13-14	-	-	-	-	Interim 13-14	-	-	-	-	-
Spring 14	3,838,169	2,346,337	-	6,184,506	Spring 14	3,278,771	2,959,943	-	6,238,714	54,208
Summer 14	1,852,685	893,613	-	2,746,298	Summer 14	1,821,294	874,713	-	2,696,007	(50,291)
Total FY14	\$ 9,780,967	\$ 5,987,227	\$ -	\$ 15,768,194	Total FY14	\$ 8,853,186	\$ 7,093,846	\$ -	\$ 15,947,032	\$ 178,838
Total Main Campus	Resident	Non-Resident	WUE/WICHE	Total	Total Main Campus	Resident	Non-Resident	WUE/WICHE	Total	Total
Fall 13	\$ 28,929,252	\$ 7,608,309	\$ 2,828,918	\$ 39,366,479	Fall 13	\$ 27,266,541	\$ 7,802,121	\$ 3,033,500	\$ 38,102,162	\$ (1,264,317)
Interim 13-14	313,278	53,952	21,175	388,405	Interim 13-14	322,862	56,479	44,283	423,624	35,219
Spring 14	26,355,962	6,742,685	2,598,308	35,696,955	Spring 14	24,310,243	7,182,980	2,775,217	34,268,440	(1,428,515)
Summer 14	5,282,329	1,667,439	363,430	7,313,198	Summer 14	4,920,485	1,483,029	407,364	6,810,878	(502,320)

Total FY14

Total FY14

\$ 60,880,821

\$ 16,072,385

5,811,831

\$ 82,765,037

16,524,609

6,260,364

\$ 79,605,104

\$ 56,820,131

\$ (3,159,933)

# STRATEGIC INVESTMENTS BUDGET

For the Quarter Ended March 31, 2014

		Actual at			
SOURCES  Unexpended Balances from FY13 FY13 Transfers In from Operating for MultiYear programs FY13 Transfers In from Operating for F&A IDC MultiYear Programs FY13 Transfers In from Operating for Innovation Total Multi-year Budget Less Expended to Date	03/31/2014				
Unexpended Balances from FY13	\$	9,098,420			
FY13 Transfers In from Operating for MultiYear programs		1,194,267			
FY13 Transfers In from Operating for F&A IDC MultiYear Programs		750,000			
FY13 Transfers In from Operating for Innovation		652,335			
Total Multi-year Budget	\$	11,695,022			
Less Expended to Date		(4,440,068)			
Total Cash in Strategic Investments	\$	7,254,954			

MULTI-YEAR COMMITMENTS	Beginning Year Balance			FY14 Budget		Actual at 03/31/2014		Available Balance	
Initiatives with Annual Investments:									
Instructional Technology	\$	1,293,800	\$	1,350,000	\$	923,216	\$	370,584	
University Strategic Priorities		403,479		309,800		321,926		81,553	
Grant Indirect Cost Recovery Initiatives		2,052,267		738,500		581,389		1,470,878	
College Incentive and Innovation Funds		933,487		255,000		104,810		828,677	
Small Awards for Faculty Research		102,951		45,000		8,539		94,412	
Online Course Development Innovation		927,991		350,000		192,699		735,292	
Grant Match Funds		674,223		452,373		335,867		338,356	
Subtotal Initiatives with Annual Investments	\$	6,388,198	\$	3,500,673	\$	2,468,446	\$	3,919,752	
Emerging Strategic Initiatives				-					
New Faculty Start-up	\$	399,860		400,000	\$	129,106	\$	270,754	
Faculty Professional Development		446,144		300,000		122,467		323,677	
Internal Grants and Research		84,444		-		-		84,444	
Education Innovation Institute		803,622		350,000		224,665		578,957	
Program Accreditation		659,293		265,000		173,079		486,214	
Academic Marketing		46,010		46,010		43,606		2,404	
Integrated Student Support Services		115,000		115,000		152,800		(37,800)	
Academic Portfolio Development		524,199		524,199		37,267		486,932	
Community and Civic Engagement		200,000		200,000		100,501		99,499	
Research and Creative works		1,029,563		731,900		471,542		558,021	
Program Assessment and Review		276,600		97,200		11,725		264,875	
University Equipment Needs		722,089		850,209		504,864		217,225	
Subtotal Emerging Strategic Initiatives	\$	5,306,824	\$	3,879,518	\$	1,971,622	\$	3,335,202	
TOTAL MULTI-YEAR COMMITMENTS	\$	11,695,022	\$	7,380,191	\$	4,440,068	\$	7,254,954	

### **CAPITAL PROJECTS**

For the Quarter Ended March 31, 2014

	т	otal Capital Projects	То Е	Be Expended FY14	Actual at 03/31/2014	Remaining Amount to Be Expended FY14	FY15 Planned Expenditures
FY14 New Projects							
General Fund FY14 Projects with current budgets less than \$200,000	\$	1,345,250	\$	1,191,145	\$ 575,656	\$ 615,489	\$ 321,309
Central Campus Chiller	Ψ	900,000	Ψ	868,501	206,554	661,947	φ 321,309
Bursar's Office Renovation		248,883		118,757	118,757	-	-
Ross'65 Wing Roofing		231,000		96,827	96,827	-	-
Campus Concrete Replacement		250,000		249,972	249,972	-	-
Gray Hall Mechanical System		200,000		32,955	22,955	10,000	166,948
Fraiser Hall Practice Rooms		950,000		300,000	19,251	280,749	650,000
Carter Hall Windows		1,233,574		924,000	103,897	820,103	309,574
Non-potable Water Main Repair BH Gym Air Conditioning and Acoustics		535,000 3,010,000		535,000 500,000	17,018 146,431	517,982 353,569	2,510,000
Total General Funded Projects		8,903,707		4,817,157	1,557,318	3,259,839	3,957,831
Housing, Dining, Extended Studies, Student Fees							
FY14 Projects with current budgets less than \$200,000		982,805		1,002,556	772,388	230,168	62,930
Wilson, Wiebking & Snyder Card Locks		378,000		342,886	342,886	-	-
Lawrenson Apartments Restroom Renovations		1,000,000		513,699	113,699	400,000	481,846
Campus Rec Center Roof		376,000		375,206	306,565	68,641	-
University Center Fire Alarm		300,000		40,000	17,886	22,114	260,000
Total Auxiliary and Other Funded Projects		3,036,805		2,274,347	1,553,424	720,923	804,776
Restricted Capital Grants/Gifts Kepner Financial Ed Cntr		888,600		625,035	225,035	400,000	249,723
Total Restricted Grant/Gift Funded Projects		888,600		625,035	225,035	400,000	249,723
Total University Funded Projects		12,829,112		7,716,539	3,335,777	4,380,762	5,012,330
State Capital Appropriations Central Campus Chillers		935,700		935,700	916,473	19,227	3,012,000
Total State Capital Appropriated Projects		935,700		935,700	916,473	19,227	_
Total FY14 New Projects	\$	13,764,812	\$	8,652,239			\$ 5,012,330
Prior Fiscal Year Projects In Progress	Ψ	10,704,012	Ψ	0,002,200	4,202,200	4,000,000	0,012,000
General Fund							
Projects with current budgets less than \$200,000	\$	613,656	\$	443,692	\$ 346,341	\$ 97,351	\$ 296,642
W Campus Med Voltage Sw Rplc		109,614		124,000	9,117	114,883	10,000
Fiber Optic Backbone Upgrade		153,268		45,491	45,491	-	-
Frasier Langworthy Seating Rep		20,790		-	-	-	-
Nottingham Track Replace		204,191		161,864	137,739	24,125	-
Total General Funded Projects		1,101,519		775,047	538,688	236,359	306,642
Housing, Dining, Extended Studies, Student Fees		EE C14		02.104	02 104		
Projects with current budgets under \$200,000  Harrison St Rm Bath Reno Proto		55,614 697,806		93,104 364,054	93,104 364,054	-	-
UC Main Entry Repair		102,278		16,857	16,857	_	
UC Lower Level Floor Replace		249,197		111,178	82,702	28,476	-
Parking Lot M Reconstruction		436,015		293,569	278,308	15,261	-
Subtotal Auxiliary and Other Funded Projects		1,540,910		878,762	835,025	43,737	-
Restricted Capital Grants/Gifts							
Frasier Theatre Remodeling		30,000		-	-	-	-
Total Restricted Grant/Gift Funded Projects		30,000			-	-	-
Total University Funded Projects		2,672,429		1,653,809	1,373,713	280,096	306,642
State Capital Appropriations							
Central Campus Chillers		635,000		765,436	765,436	-	-
•					705 400	_	•
Total State Capital Appropriated Projects		635,000		765,436	765,436		-
Total State Capital Appropriated Projects  Debt Funded Capital Projects							-
Total State Capital Appropriated Projects  Debt Funded Capital Projects  West Campus Generator - Capital Lease		335,349		341,601	341,601	-	-
Total State Capital Appropriated Projects  Debt Funded Capital Projects  West Campus Generator - Capital Lease  Total Debt Funded Capital Projects	•	335,349 <b>335,349</b>	•	341,601 <b>341,601</b>	341,601 <b>341,601</b>	- 280,006	- 206 642
Total State Capital Appropriated Projects  Debt Funded Capital Projects  West Campus Generator - Capital Lease	\$	335,349		341,601	341,601 <b>341,601</b>	\$ 280,096 \$ 4,680,085	\$ 306,642 \$ 5,318,972

# RESTRICTED GRANTS AND CONTRACTS

For the Quarter Ended March 31, 2014

		Original Budget	0	Actual at 3/31/2014
REVENUE Federal Grants	\$	7,390,000	\$	5,137,177
State and Local Grants	Φ	120,000	φ	89,775
Other Private Grants		155,000		274,792
UNC Foundation Grants		450,000		395,956
TOTAL REVENUE	\$	8,115,000	\$	5,897,699
EXPENSES/TRANSFERS Personnel Expenses Faculty Salaries Administrative Exempt Salaries Graduate Teaching Assistants GA/TA/GRA Tuition Scholarships Classified Salaries Student Wages Other Wages/Compensations Fringe Benefits Subtotal Personnel Expenses	\$	895,000 1,430,000 265,000 75,000 3,000 135,000 55,000 630,000 <b>3,488,000</b>	\$	614,520 1,090,897 162,776 75,127 344 86,852 58,358 464,001 <b>2,552,874</b>
Non-Personnel Expenses				
Other Current Expenses	\$	240,000	\$	211,990
Purchased Services	,	1,555,000	,	1,240,107
Supplies		307,000		198,273
Grant Facility and Administrative Recovery		610,000		395,349
Scholarships		1,540,000		1,137,995
Travel		270,000		130,054
Capital	_	70,000		2,755
Subtotal Non-Personnel Expenses	\$	4,592,000	\$	3,316,523
Transfers				
Non-Mandatory Transfers In	\$	-	\$	-
Non-Mandatory Transfers Out		35,000		
Subtotal Transfers	\$	35,000	\$	-
TOTAL EXPENSES/TRANSFERS	\$	8,115,000	\$	5,869,397
REVENUE LESS EXPENSES/TRANSFERS	\$		\$	28,302

Table 5 and Figure 4 show the total financial aid available to students from all funding sources, including state, federal, institutional, private funds, and loans. Table 5 includes the total financial aid expected and financial aid paid-to-date, while Figure 4 shows the allocation of financial aid by source paid to date.

Table 5. FY14 Total Financial Aid by Source and Type - Undergraduate and Graduate

Aid Type and Source	FY14 Budget	Actual at 03/31/2014		
Grants & Scholarships				
State	\$ 3,414,890	\$	3,435,727	
Federal	15,630,000		14,818,276	
Institutional	21,763,226		18,460,204	
Auxiliary and Other	1,384,212		1,046,176	
Foundation	3,400,000		3,020,509	
Private	7,300,000		6,723,318	
Subtotal Grants & Scholarships	\$ 52,892,328	\$	47,504,210	
Loans - All Sources	\$ 84,000,000	\$	71,371,424	
Total Financial Aid	\$ 136,892,328	\$	118,875,634	

Figure 4. FY14 Total Financial Aid (\$118.9 million) at 03/31/2014

