# UNIVERSITY OF NORTHERN COLORADO: FINANCIAL REPORT 12/31/2012

## **OVERVIEW**

Financial highlights for the Fiscal Year 2012-13 2<sup>nd</sup> quarter financial report are summarized below:

Cash (page 2)

- The University's cash position remains strong at \$76.9 million with \$42.6 million in centralized reserves.
- Funds in trust for west campus generator are not included in the cash total as they are held in a short-term escrow account.

**Reserves** (page 3)

- Reserve balances have been adjusted consistent with the discussion at the October Finance & Audit Committee meeting and total \$42.6 million.
- The University Reserve is currently \$23.2 million.

## Accounts Receivable (page 4)

• The 2<sup>nd</sup> quarter net accounts receivable is \$4.8 million, which is \$300,000 greater than 2<sup>nd</sup> quarter last year, but improved from the 1<sup>st</sup> quarter results.

## **Operating Forecast** (page 5-6)

- Fall enrollment is less than budgeted. We are forecasting annual tuition to be \$1.8 million less than budget, room and board to be \$2.2 million less than budget, and other revenue to be \$500,000 greater than budget. The total revenue variance is \$3.5 million less than budget.
- Consistent with lower than expected enrollment and housing occupancy, our scholarship expenditures are forecasted to be \$16.9 million (15% more than FY12) or \$2.0 million less than budget. Our undergraduate tuition discount rate is expected to be 25% and our graduate tuition discount rate is expected to be 30%.
- Personnel expenditures are forecasted to be \$1.2 million less than budget.
- Non-personnel expenditures are forecasted to be \$1.1 million less than budget.
- Operating transfers to debt service, capital, and strategic investments are forecasted to be \$850,000 less than budget, primarily due to savings on our variable rate debt.
- Our FY13 operating forecast currently reflects expenses and transfers exceeding revenues by \$800,000. Our forecasts continue to improve as we work university-wide to clean up individual budgets but, actual results will, of course, vary from this forecast.

The University cash position is \$6.9 million higher than the previous fiscal year at this time. Figure 1 shows amounts available for Operating, Strategic Investments, Capital Projects, and Reserves. (Note: Restricted funds have money owed to them from the grantors. Until the restricted funds are received, the balances are supported by operating funds.)

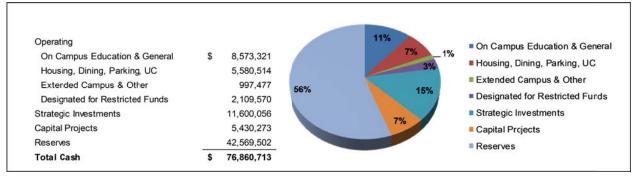


Figure 1. FY13 2<sup>nd</sup> Quarter Cash Balance

The cash flow trend has been relatively consistent over the last four years, as shown in Figure 2. The low point during the year has traditionally in mid-August and is a good point for benchmarking purposes. This is noted with the letter "A" in the graph. At August 15, 2012 our cash balance was \$58.2 million or \$12.0 million more than the prior year. Our December 2012 cash balance of \$76.9 million is only \$6.9 million more than the prior year.

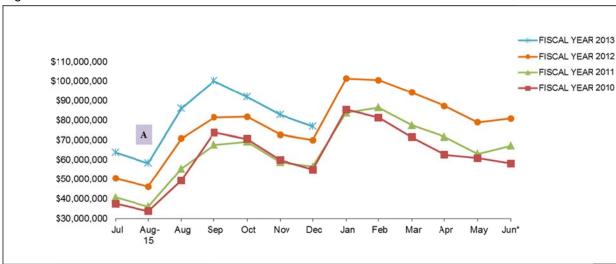


Figure 2. Annual Cash Flow Trend

Table 1 shows the monthly ending cash balances beginning with FY09.

			Fiscal Year		
Month	2009	2010	2011	2012	2013
Jul	40,071,414	37,556,721	40,705,795	50,412,874	63,687,414
Aug-15	37,213,594	33,686,413	35,979,777	46,162,394	58,163,368
Aug	42,167,196	49,416,281	55,299,254	70,718,449	86,041,929
Sep	66,311,899	73,785,425	67,525,865	81,493,849	100,224,416
Oct	64,111,305	70,479,779	69,092,272	81,860,719	92,027,359
Nov	52,056,981	59,763,724	58,623,010	72,700,349	82,859,466
Dec	48,080,598	54,920,152	56,434,663	69,990,842	76,860,713
Jan	68,138,855	85,483,248	83,877,579	101,358,936	
Feb	63,481,532	81,409,777	86,454,766	100,610,443	
Mar	65,453,966	71,434,865	77,466,620	94,302,314	
Apr	57,779,078	62,491,426	71,497,091	87,313,190	
May	46,839,152	60,836,341	62,962,073	78,996,119	
Jun*	53,993,854	58,076,672	67,076,266	80,930,581	

Table 1. Ending Cash Balance

\*The June balances in 2011 and 2012 were adjusted to reflect unrestricted cash held at Arlington Park.

### **CASH RESERVES**

At the October Finance & Audit Committee meeting we had a thorough discussion of reserves that part of our cash which is segregated from our operating, strategic investment and capital balances. These reserves provide a cushion for operational contingencies and more significant risks, but more importantly, position us to make critical investments and foster innovation. Table 2 shows cash reserves as of 2<sup>nd</sup> quarter ending December 31, 2012.

### Table 2. Cash Reserves Summary at 12/31/2012

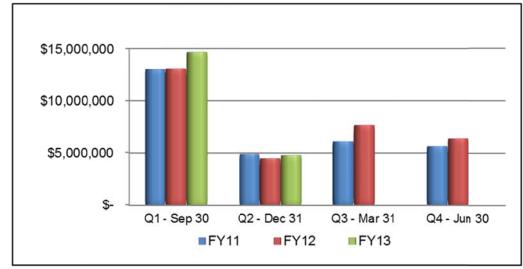
Mandatory	
Bonded R&R	\$ 750,000
Capital	
Auxiliary Building	7,989,385
State Building & Rebate	4,647,301
Smart Classroom	456,766
Student Fees	2,190,767
Subtotal Capital	\$ 15,284,219
Other	
Variable Rate Debt Service	\$ 370,000
Risk Management and Insurance	2,650,000
Student Fees	325,000
University Reserve	23,190,283
Total Reserves	\$ 42,569,502

Table 3 and Figure 3 show that the  $2^{nd}$  quarter balance in student accounts receivable is approximately \$300,000 greater than the previous year.

Table 3. Student Accounts Receivable (Net)

	FY11	FY12		FY13
Q1 - Sep 30	\$ 13,034,598	\$ 13,086,450	\$	14,672,636
Q2 - Dec 31	\$ 	\$ 4,493,187	\$	4,793,827
Q3 - Mar 31	\$ 6,111,099	\$ 7,704,463	•	, ,
Q4 - Jun 30	\$ 5,657,657	\$ 6,377,234		

Figure 3. Student Accounts Receivable (Net)



Net Student Accounts Receivable includes the accounting estimate for uncollectible accounts, or "bad debt". Table 4 shows the amount we believe will be collected, categorized by days outstanding; it reflects that 67% of our accounts receivable is fewer than 150 days old.

/S	I (	Gross AR Allowance		F	Y13 Net AR	FY12 Net AF		
150*	\$	3,271,290	\$	51,460	\$	3,219,830	\$	3,134,322
360		977,207		161,239		815,968		756,334
540		1,399,312		699,656		699,656		538,965
810		833,901		775,528		58,373		63,566
Over		4,038,659		4,038,659		-		-
	\$	10,520,369	\$	5,726,542	\$	4,793,827	\$	4,493,187
	360 540 810	360 540 810 Over \$	360977,2075401,399,312810833,901Over4,038,659	360         977,207           540         1,399,312           810         833,901           Over         4,038,659	360977,207161,2395401,399,312699,656810833,901775,528Over4,038,6594,038,659	360977,207161,2395401,399,312699,656810833,901775,528Over4,038,6594,038,659	360977,207161,239815,9685401,399,312699,656699,656810833,901775,52858,373Over4,038,6594,038,659-	360977,207161,239815,9685401,399,312699,656699,656810833,901775,52858,373Over4,038,6594,038,659-

Table 4	Accounts	Receivable	Aging at	12/31/2012
	Accounts	Receivable	Aying a	12/01/2012

## OPERATING BUDGET TO FORECAST

## For the Quarter Ended December 31, 2012<sup>1</sup>

	FO	or the	e Quarter Ende	a Dec	cember 31, 2012	2				
	Notes		Original Budget		Annual Forecast		Variance av (unfav)	i	Actual at 12/31/12	% Actual to Budget
REVENUES			-							-
Tuition-Resident	2	\$	59,639,982	\$	58,014,673	\$	(1,625,309)	\$	28,047,539	47.0%
Tuition-NonResident	2		16,048,781		15,474,082		(574,699)		7,254,695	45.2%
Tuition-WICHE/WUE NonRes	2		4,539,736		5,084,347		544,611		2,803,424	61.8%
Tuition-Extended Studies	2		12,522,391		12,392,072		(130,319)		4,255,470	34.0%
COF Stipend	3		14,971,140		14,528,263		(442,877)		7,183,598	48.0%
Fee-For-Service	3		16,885,955		17,328,832		442,877		8,442,978	50.0%
Academic Fees-General Funds	4		5,425,328		5,220,000		(205,328)		2,530,230	46.6%
Student Fees	4		10,749,928		10,731,000		(18,928)		5,098,894	47.4%
Academic Fees - Extended Studies	4		74,600		78,700		4,100		25,597	34.3%
Restricted Gifts for Operations	4		3,205,741		3,342,000		136,259		1,613,669	50.3%
Room and Board	5		33,911,435		31,692,000		(2,219,435)		16,530,585	48.7%
Other Auxiliary Services	5,7		6,923,589		7,288,500		364,911		4,622,176	66.8%
Restricted Grant Facilities/Admin Recovery	6		881,000		781,000		(100,000)		378,769	43.0%
Other Revenue	7		9,781,710		10,316,500		534,790		5,379,201	55.0%
Net Non-Operating Revenues	8		1,537,547		1,323,400		(214,147)		395,539	25.7%
TOTAL REVENUES		\$	197,098,863	\$	193,595,369	\$	(3,503,494)	\$	94,562,364	48.0%
EXPENSES AND TRANSFERS PERSONNEL EXPENSES										
Faculty Salaries		\$	38,184,332	\$	39,153,000	\$	(968,668)	\$	19,150,359	50.2%
Exempt Salaries			21,535,792		21,400,000		135,792		10,602,325	49.2%
GA and TA Salaries and Scholarships			8,994,296		8,659,800		334,496		4,618,890	51.4%
Classified Salaries			19,622,680		18,797,500		825,180		9,542,360	48.6%
Other Wages/Compensation			5,853,341		5,747,700		105,641		2,811,556	48.0%
Fringe Benefits			23,403,935		22,601,000		802,935		11,176,195	47.8%
SUBTOTAL PERSONNEL EXPENSES	9	\$	117,594,376	\$	116,359,000	\$	1,235,376	\$	57,901,685	49.2%
NON-PERSONNEL EXPENSES										
Cost of Sales	10	\$	5,479,388	\$	5,858,300	\$	(378,912)	\$	2,909,416	53.1%
Other Current Expenses	10		5,656,104		4,442,900		1,213,204		3,260,231	57.6%
Purchased Services	10		13,366,963		14,618,600		(1,251,637)		6,865,788	51.4%
Supplies	10		6,101,062		4,843,500		1,257,562		2,399,198	39.3%
Scholarships	11		18,959,842		16,941,800		2,018,042		8,298,472	43.8%
Utilities	12		5,638,048		5,343,100		294,948		3,019,175	53.6%
Travel	10		3,394,521		3,485,700		(91,179)		1,592,450	46.9%
Capital	10		2,218,141		2,152,500		65,641		1,102,695	49.7%
SUBTOTAL NON-PERSONNEL EXPENSES		\$	60,814,069	\$	57,686,400	\$	3,127,669	\$	29,447,425	48.4%
TRANSFERS	13									
Mandatory Transfer Out-Debt Service		\$	10,149,226	\$	9,595,342	\$	553,884	\$	4,552,250	44.9%
Mandatory Transfer Out-Capital Lease			1,424,032		1,413,061		10,971		625,500	43.9%
Net Transfer-Budgeted			-		-		-		(624,808)	
Net Transfers-Strategic Investment/Other			2,550,847		2,017,000		533,847		2,809,683	110.1%
Transfer Out-Capital Reserves			7,008,683		7,251,600		(242,917)		7,081,548	101.0%
Transfer Out-Other			75,000		75,000		-		16,700	22.3%
SUBTOTAL TRANSFERS		\$	21,207,788	\$	20,352,003	\$	855,785	\$	14,460,873	68.2%
TOTAL EXPENSES AND TRANSFERS		\$	199,616,233	\$	194,397,403	\$	5,218,830	\$	101,809,983	
REVENUES LESS EXPENSES/TRANSFERS		\$	(2,517,370)	\$	(802,034)	\$	1,715,336	\$	(7,247,619)	
See Explanation of Notes on page 6										

	Notes to Second Quarter Budget to Forecast Report (page 5)
1	The budget to forecast report includes operating funds and restricted gift funds from the UNC Foundation. This report does not include multi-year, innovation, internal sales, capital projects, restricted grants and contracts, restricted financial aid or reserve funds. The report shows the forecast to budget variance indicating how the university expects to measure against the budget for the fiscal year.
2	The 2012-13enrollment plan targets included 1% fall undergraduate headcount growth and flat graduate headcount. Our fall undergraduate headcount is down 2% and fall graduate headcount is up 1%. Our fall graduate credit hours per student are down slightly. Based on fall enrollment, plans for new students in spring and summer, shifts among pricing tiers, and other variables that affect revenue, we are forecasting tuition to be \$1.8 million below budget: \$1.2 million main campus undergraduate shortfall, \$430,000 main campus graduate shortfall, and \$130,000 extended campus shortfall. Tuition forecasts will be updated for the 3 <sup>rd</sup> quarter based on Spring Census enrollment.
3	There will be a shift between the COF stipend and fee-for-service revenue due to the revised undergraduate resident student credit hour estimate.
4	The forecast for Academic Fees, Student Fees, and Restricted Gifts is based on analysis of FY13 year-to-date revenues compared to prior years' revenues for the first two quarters. Academic Fees and Student Fees are \$220,000 below budget due to the shortfall in enrollment. Restricted Gifts for Operations revenues are projected to be \$136,000 greater than budgeted revenues.
5	The projected room and board revenues are \$2.2 million (6.5%) below budget. The budget was based on a 93% average occupancy rate, but the current occupancy projection for FY13 is 86%. Other Auxiliary revenues, however, are projected to be about \$365,000 above budget due to increases in catering, concessions, short-term housing, and increased internal sales.
6	The projection for Restricted Grant F&A Recovery is 11% below budget, based on year-to-date receipts in FY13 compared to previous years.
7	The Other Auxiliary Services revenues and Other Revenue forecasts are based on actual receipts for FY11 and FY12 as well as FY13 1 <sup>st</sup> quarter revenues. Other Revenue increased by \$530,000, which was primarily due to the west campus generator utility contract credit. The credit was previously reflected in the utilities original budget (see note 12).
8	Interest earnings are the primary source of Non-Operating Revenues.
9	Personnel expenditures are expected to be \$1.2 million favorable to budget. We believe our personnel budget is significantly more accurate than in the past; last year's actual personnel expenditures were \$6.5 million less than budget. Total expenditures are forecasted at \$116.4 million as compared to \$108.5 million last year. The increase is based on 5% average salary increases, filling of previously frozen positions, and increases in fringe benefit costs.
10	The estimates for cost-of-sales, OCE, purchased services, supplies, travel, and capital are based on an analysis of year-to-date expenditures for the first two quarters of this year compared to the first two quarters of the last three fiscal years. They are forecasted to be \$815,000 favorable to budget. Additional budget "clean-up" among line items will be done in the FY14 budget.
11	Estimated scholarship expenditures are approximately \$2.0 million below budget due to lower than budgeted enrollment and occupancy.
12	The utilities original budget includes a \$652,000 credit for energy cost related to the West Campus Generator. This will be reflected as Other Revenue rather than a credit to utilities expense and has been moved to the annual forecast, but not the budget. Overall, utilities are forecasted to be \$947,000 favorable to budget. At the time the budget was prepared we assumed increases in utility rates, however natural gas and electricity rates have decreased \$652,000 of the \$947,000 is reflected in Other Revenue; the remaining \$295,000 is reflected in Utilities.
13	Bond Debt/Capital Reserves – The difference between the budgeted interest rate on the 2011B variable rate bonds of 3.5% and the actual interest rate paid is expected to yield a savings of \$554,000 for the year. For FY14, we will budget the variable rate debt at close to 1.0%.

## MAIN CAMPUS RESIDENT AND NON-RESIDENT TUITION DETAIL

	Budget					Forecast					ariance at 12/31/2012
Undergrad Main Campus	Resident	Non-Resident	WUE	Total	Undergrad Main Campus	Resident	Non-Resident	WUE	Total		Total
Fall 12	\$ 24,608,966	\$ 5,053,658	\$ 2,224,766	\$ 31,887,390	Fall 12	\$ 23,631,079	\$ 4,638,701	\$ 2,528,396	\$ 30,798,176	\$	(1,089,214)
Interim 12-13	274,243	40,679	15,515	330,437	Interim 12-13	295,912	48,300	17,652	361,864		31,427
Spring 13	22,127,238	4,552,137	2,099,204	28,778,579	Spring 13	21,243,618	4,145,169	2,259,744	27,648,531		(1,130,048)
Summer 13	2,694,830	442,453	200,251	3,337,534	Summer 13	3,269,556	754,472	278,555	4,302,583		965,049
Total FY13	\$ 49,705,277	\$ 10,088,927	\$ 4,539,736	\$ 64,333,940	Total FY13	\$ 48,440,165	\$ 9,586,642	\$ 5,084,347	\$ 63,111,154	\$	(1,222,786)
Graduate Main Campus	Resident	Non-Resident	WICHE	Total	Graduate Main Campus	Resident	Non-Resident	WICHE	Total		Total
Fall 12	\$ 4,184,071	\$ 2,793,342		\$ 6,977,413	Fall 12	\$ 4,024,869	\$ 2,745,958		\$ 6,770,827	\$	(206,586)
Interim 12-13	-	-		-	Interim 12-13	-	-		-		-
Spring 13	3,797,705	2,317,350		6,115,055	Spring 13	3,682,195	2,315,031		5,997,226		(117,829)
Summer 13	1,952,929	849,162		2,802,091	Summer 13	1,867,444	826,451		2,693,895		(108,196)
Total FY13	\$ 9,934,705	\$ 5,959,854	\$-	\$ 15,894,559	Total FY13	\$ 9,574,508	\$ 5,887,440	\$-	\$ 15,461,948	\$	(432,611)
										-	
Total Main Campus	Resident	Non-Resident	WUE/WICHE	Total	Total Main Campus	Resident	Non-Resident	WUE/WICHE	Total		Total
Fall 12	\$ 28,793,037	\$ 7,847,000	\$ 2,224,766	\$ 38,864,803	Fall 12	\$ 27,655,948	\$ 7,384,659	\$ 2,528,396	\$ 37,569,003	\$	(1,295,800)
Interim 12-13	274,243	40,679	15,515	330,437	Interim 12-13	295,912	48,300	17,652	361,864		31,427
Spring 13	25,924,943	6,869,487	2,099,204	34,893,634	Spring 13	24,925,813	6,460,200	2,259,744	33,645,757		(1,247,877)
Summer 13	4,647,759	1,291,615	200,251	6,139,625	Summer 13	5,137,000	1,580,923	278,555	6,996,478		856,853
Total FY13	\$ 59,639,982	\$ 16,048,781	\$ 4,539,736	\$ 80,228,499	Total FY13	\$ 58,014,673	\$ 15,474,082	\$ 5,084,347	\$ 78,573,102	\$	(1,655,397)

Total Forecast for Fiscal Year 2012-13

\$ (1,655,397)

## STRATEGIC INVESTMENTS BUDGET

For the Quarter Ended December 31, 2012

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SOURCES		Budgeted Sources		Actual at 12/31/2012	_	
Unexpended Balances from FY12	\$	751,619	\$	10,310,037	-	
FY13 Transfers In from Operating for Strategic Investments		1,217,816		1,796,973		
FY13 Transfers In from Operating for F&A IDC Strategic Investments		750,000		750,000		
Total Multi-year Budget	\$	2,719,435	\$	12,857,010		
Less Expended-to-Date				(1,256,954)		
Total Cash in Strategic Investments			\$	11,600,056		
MULTI-YEAR COMMITMENTS		Budgot		Actual at 12/31/2012		Available Balance
		Budget		12/31/2012		Dalance
Initiatives with Annual Investments	•	4 000 400	•	400.440	•	4 000 004
Instructional Technology	\$	1,330,406	\$	106,442	\$	1,223,964
University Strategic Priorities		376,165		133,878		242,287
Grant Indirect Cost Recovery Initiatives		2,028,461		312,381		1,716,080
College Incentive and Innovation Funds		858,945		79,372		779,573
Small Awards for Faculty Research		91,964		3,296		88,668
Online Course Development Innovation		813,663		173,814		639,849
Grant Match Funds Subtotal Initiatives with Annual Investments	\$	606,997 6,106,601	_	56,113 <b>865,296</b>	-	550,884 5,241,305
Continuing Initiatives from Prior Year Commitments New Faculty Start-up Faculty Professional Development	\$	1,121,161 668,941	\$	85,294 73,771	\$	1,035,867 595,170
Internal Grants and Research		32,219		-		32,219
Education Innovation Institute		1,136,139		169,406		966,733
Subtotal Continuing Initiatives from Prior Year Commitments	\$	2,958,460	\$	328,472	\$	2,629,988
New Initiatives						
Program Accreditation	\$	853,547	\$	63,187	\$	790,360
Student Retention and Support		120,000		-		120,000
Faculty Tracking and Banner Waitlist Software		200		-		200
Academic Portfolio Review		200,000		-		200,000
Instructional Equipment Refresh		-		-		-
Community and Civic Engagement		200,000		-		200,000
International Plan		750,000		-		750,000
Research and Creative Works		718,202		-		718,202
Program Assessment and Review		950,000		-		950,000
Subtotal New Initiatives	\$	3,791,949	\$	63,187	\$	3,728,762
TOTAL MULTI-YEAR COMMITMENTS	\$	12,857,010	\$	1,256,955	\$	11,600,056

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For the Quarter Ended Decemi	ber :	31, 2012 Original Budget	Actual at 2/31/2012	Available Balance
NIVERSITY FUNDED PROJECTS		-		
General Fund-Small Capital Projects				
FY13 Capital Projects				
Projects with original budgets less than \$200,000	\$	1,547,673	\$ 259,949	\$ 1,287,72
Fiber optic cable upgrades		500,000	2,082	497,91
High voltage switch replacement		216,232	25,054	191,17
Frasier Langworthy seating replacement		311,530	14,418	297,11
Nottingham running track replacement		550,000	2,308	547,69
Butler-Hancock exterior gym wall replacement		490,000	458,428	31,57
College of NHS academic equipment		595,124	176,210	418,91
Prior Year Capital Projects to be completed in FY13				
Projects with original budgets less than \$200,000		389,999	143,149	246,85
Projects with budgets over \$200,000 completed in FY12				
College of NHS equipment		59,789	4,582	55,20
Butler-Hancock exterior gym wall replacement		207,642	207,642	
Card access system upgrade		23,092	14,183	8,90
Subtotal General Funded Projects	\$	4,891,081	\$ 1,308,005	\$ 3,583,07
Housing, Dining, Extended Studies, Student Fees				
Projects assigned in FY13				
Housing, Dining projects under \$200,000	\$	444,484	\$ 177,293	\$ 267,1
Housing, Dining - Harrison bathroom remodel		486,245	342,097	144,14
Housing, Dining - Univ Center mall flooring		364,697	12,816	351,88
Leadership for Environmental Action Fund (LEAF)		204,500		204,50
Parking - M Lot resurfacing		620,000	2,640	617,30
Student fee projects under \$200,000		161,000	309,157	(148,1
Projects assigned in FY12				•
Projects with original budgets less than \$200,000-Student Fee		201,269	100,355	100,9 <sup>.</sup>
Projects with original budgets less than \$200,000-H, D & UC		179,213	102,276	76,9
Subtotal Auxiliary and Other Funded Projects	\$	2,661,408	\$ 1,046,634	\$ 1,614,7
Restricted Capital Grants/Gifts				
Projects with current budgets less than \$200,000	\$	20,000	\$ 20,000	\$
Subtotal Restricted Grant/Gifts Funded Projects	\$	20,000	\$ 20,000	\$
OTAL UNIVERSITY FUNDED PROJECTS	\$	7,572,489	\$ 2,374,639	\$ 5,197,8
ON-UNIVERSITY FUNDED PROJECTS				
State Capital Appropriations				
Replace/install chillers	\$	973,000	\$ 9,774	\$ 963,22
Subtotal State Capital Appropriated Projects	\$	973,000	\$ 9,774	\$ 963,22
Debt Funded Capital Projects				
West Campus Generator - capital lease	\$	3,228,808	\$ 147,978	\$ 3,080,83
Subtotal Debt Funded Capital Projects	\$	3,228,808	\$ 147,978	\$ 3,080,83
OTAL NON-UNIVERSITY FUNDED PROJECTS	\$	4,201,808	\$ 157,752	\$ 4,044,05
OTAL CAPITAL PROJECTS BUDGET	\$	11,774,297	\$ 2,532,391	\$ 9,241,90

## CAPITAL PROJECTS

## RESTRICTED GRANTS AND CONTRACTS

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For the Quarter Ended	ed December 31, 2012							
		Budget		Actual at 12/31/2012				
REVENUE								
Federal Grants	\$	7,155,200	\$	3,513,680				
State and Local Grants		80,110		69,069				
Other Private Grants		1,357,824		88,334				
UNC Foundation Grants		135,900		250,318				
Unbilled Revenue				12,696				
TOTAL REVENUE	\$	8,729,034	\$	3,934,097				
EXPENSES/TRANSFERS								
Personnel Expenses								
Faculty Salaries	\$	1,024,000	\$	463,829				
Administrative Exempt Salaries		1,482,000		612,404				
Graduate Teaching Assistants		88,300		115,838				
GA/TA/GRA Tuition Scholarships		266,600		20,505				
Classified Salaries		29,000		1,240				
Student Wages		125,000		61,623				
Other Wages/Compensations		150,000		35,532				
Fringe Benefits		650,000		271,677				
Subtotal Personnel Expenses	\$	3,814,900	\$	1,582,648				
Non-Personnel Expenses								
Cost of Sales	\$	-	\$	444				
Other Current Expenses		471,058		604,166				
Purchased Services		1,493,583		386,369				
Supplies		157,585		156,293				
Grant Facility and Administrative Recovery		734,908		294,617				
Scholarships		1,799,500		709,306				
Travel		234,000		153,932				
Capital		23,500		1,072				
Subtotal Non-Personnel Expenses	\$	4,914,134	\$	2,306,199				
Transfers								
Non-Mandatory Transfers In	\$	-	\$	-				
Non-Mandatory Transfers Out		-		45,250				
Subtotal Transfers	\$	-	\$	45,250				
TOTAL EXPENSES/TRANSFERS	\$	8,729,034	\$	3,934,097				
REVENUE LESS EXPENSES/TRANSFERS	\$	-	\$	-				

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Table 5 and Figure 4 show the total financial aid available to students from all funding sources, including state, federal, institutional, private funds and loans. Table 5 includes the total financial aid expected and financial aid paid-to-date and Figure 4 shows the allocation of financial aid by source.

Table 5. FY13 Total Financial Aid by Source and Type - Undergraduate and Graduate

		Actual at
Source and Type	Budget	12/31/2012
State	\$ 3,334,591	\$ 1,647,474
Federal	13,643,000	7,784,017
Institutional	22,605,957	9,897,080
Auxiliary and Other	1,264,755	551,660
Foundation	3,940,500	1,197,931
Private	 6,138,000	 3,204,123
Subtotal	\$ 50,926,803	\$ 24,282,285
Loans - All Sources	 79,525,500	 38,547,851
Total Financial Assistance	\$ 130,452,303	\$ 62,830,136



