



UNIVERSITY OF
NORTHERN COLORADO
Office of the President

Institutional Planning Group

2023-24 Participants

Kirsty Fleming, Provost and Executive Vice President – *Institutional Planning Group Chair*

Jordan Barkley, Vice Provost for Academic Resources and Planning

Kim Black, Associate Provost for Academic Effectiveness

Rachel Borum, Professional Administrative Staff Council Representative

Darren Dunn, Director of Athletics

Debbie Farris, Assistant Vice President for Marketing and Communications

Jenna Finley, Associate Vice President for Student Affairs

Tobias Guzmán, Vice President for Diversity, Equity, and Inclusion

Cedric Howard, Vice President for Student Affairs and Enrollment Services

Nancy Karlin, Professor, Psychological Sciences

Kirk Leichliter, Assistant Vice President for Facilities Management

Ethan Mondy, Classified Staff Council Chair

Dale Pratt, Vice President for Finance and Administration

Dawit Senbet, Faculty Senate Chair

Jenny Shoop, Assistant Vice President for Development

Allie Steg Haskett, Vice President for University Advancement

Rachel Walton, Senior Associate Athletic Director

Phil Wyperd, Chief Information Officer

Jennifer Almquist, Chief of Staff

Charge

The Institutional Planning Group is appointed by and advisory to the president.

The group is chaired by Provost and Executive Vice President Kirsty Fleming and is charged with serving as a single institutional planning group to help coordinate and advance work across institutional-level planning efforts. The group will:

- Support coordination and effectiveness across university-level planning efforts
- Facilitate the alignment of planning activities and associated resources consistent with the university mission, goals, and priorities
- Monitor progress on planning efforts against work plans and timelines
- Foster communication and coordination across campus about planning issues and activities

In 2023–24, planning areas include concluding Phase II of the university strategic plan, guiding development of Phase III actions and tactics, concluding the facilities comprehensive plan; and preparing for the next reaffirmation of accreditation.

The committee will liaise with others as appropriate.